Think Ahead. Think Growth.

mint primer

India's deep tech corpus: Is ₹1 tn really enough?

BY SHOUVIK DAS

The interim union budget for FY25 announced the setting-up of a ₹1 trillion-corpus to fund deep-tech ventures. This gives India's nascent deep-tech sectors a shot in the arm. However, there will be challenges. *Mint* explains why the corpus is significant.



Why does deep-tech need govt support?

Deep-tech includes sectors that are heavily driven by engineering, research and development, and innovation. This niche area covers technologies that are yet to go mainstream. Innovation of this nature requires sizeable funds, as deep-tech has a long development phase before hitting the markets. The technologies are also of national significance, because of which developed economies invest heavily in order to not be reliant on other nations. While venture capital investments are important, the massive amounts needed make



How will the fund be made

been disclosed yet.

Which sectors are likely to benefit?

intelligence, quantum computing,

clubbed under deep-tech include

aviation, climate-tech, mobility,

biotics and space. India's startup

since domestic VCs largely offer

early-stage funding that is made

the budget, union IT minister

will focus on certain strategic sectors to begin with, before other

funds. However, the priority sectors for the Centre have not

available in small ticket sizes. After

Ashwini Vaishnaw said the Centre

deep-tech sectors also get access to

economy is the target for this fund,

and high-tech manufacturing.

Globally, other sectors that get

Semiconductors, artificial

The framework will be released in the coming days. Following this, select sectors will be chosen for funding. Sectors such as semiconductor development and quantum communications, which are of significant geopolitical importance, are likely to be prioritized. Other sectors will then go through a proposal-based framework of application for government funding.

How large is the Indian fund?

The $\overline{1}$ trillion (\$12 billion) corpus is significant, but not the largest globally. In November, the European Innovation Council said in the past year it offered €1 billion (around ₹9,000 crore) to deeptech ventures. The US is ahead—even without a deep-tech fund. Goldman Sachs pegs R&D spending on frontier technologies at over \$120 billion annually as of 2019. Data from China's finance ministry shows funding of a massive \$273 billion in 2022 alone for deep-tech ventures.

Is this fund enough for deep-tech to grow?

Industry veterans believe the corpus is sizeable, and should be good to boost development of foundational AI models, semiconductor design, quantum communications and security, space solutions etc. However, much will hinge on how the fund is made accessible. Deep-tech startups face the biggest challenge in scaling up—the Centre can help become a customer through public-sector enterprises. The fine print will determine if the corpus would significantly impact India's global position in deep-tech.

QUICK EDIT

Big banks will help

Finance minister Nirmala Sitharaman has said that India needs more banks the size of State Bank of India (SBI), or larger. "We need more SBIsized banks. Maybe three times the size of SBI. Because SBI is also not in the top 10 (globally)," Sitharaman said in an interview with Mint. The size of our banks, as measured by assets, has long been in discussion. As our economy grows, lending capacity must expand and large lenders can lend larger sums without asset-concentration risk. By global comparison, we still have a modest level of bank assets as a proportion of GDP. One way to enlarge banks is to push for consolidation, an approach taken earlier. In 2019, the government decided to merge at least 10 state-run banks to create four larger ones. Also expected was a bank privatization programme aimed at raising efficiency in a banking sector with a long history of state dominance since Indira Gandhi's bank nationalization in 1969. But plans for this have languished. Perhaps no urgency is felt to de-nationalize banks, given that these do serve policy aims. Efficient allocation of capital, however, would ask for a smaller government role in banking, which means reduced ownership and control.

MINT METRIC

by Bibek Debroy

A pigeon circling in the sky Was suspected of being a Chinese spy After eight months in detention, Its innocence finds a mention. Now freed after the hue and cry.

QUOTE OF THE DAY

Our external and internal policy is clear. We want friendly relations with other countries. But there will be no compromise on the country's border security and the security of its people.

AMIT SHAH



TODAY'S QUESTION

In which year was the first Union Budget

of independent India presented?

A. 1947

B. 1948

C. 1950

D. 1951

Budget'24 QuiZ

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66 I have been reading mint since inception, i.e Feb 2007. Mint always provides national/international focused micro and macro view which helped me for my financial goals. I am thrilled to win this award which is a pleasant surprise! Thank you

Purushottam Sureshchandra Pandit Smartwatch Winner, 29th Jan



YESTERDAY'S ANSWER

What tax rate is levied on the profits earned from selling, swapping, or using Virtual Digital Assets in India?



Scan this QR code to answer today's question

31st JAN WINNER

Ajay kumar

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*The images shown are for illustration purpose

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PLAIN FACTS



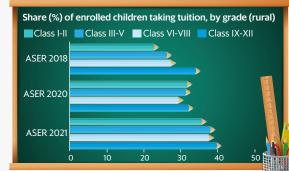
A look at the ubiquity of India's coaching centres

BY MANJUL PAUL

n January, the Centre took a significant step to curtail teenage students' dependence on coaching institutes. Guidelines issued by the education ministry suggest, among other things, mandating that coaching centres enrol only those students who have turned 16 or have completed class X. Every year, thousands of students attempt to pass some of the country's toughest competitive exams. To do well, they turn to coaching institutes, given the notorious inability of the school education system to adequately prepare them. Many are increasingly starting as early as class VI for the extra edge, but the pressure takes some to the brink of suicide. *Mint* explains the numbers behind what the National Education Policy calls 'coaching culture'.

Studying overtime

The number of students taking private coaching for competitive exams isn't clear, but Pratham Education Foundation's Annual Status of Education Report (ASER) gives a hint. The nationwide survey of rural students found a growing number opting to take private lessons after school, particularly those in class IX and above. The wide gap between the number of students registering for coveted competitive exams and the number of seats available indicates the competitiveness that's contributing to this—particularly since the ones who do not qualify have to make do with lower-tier colleges.

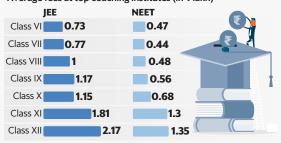


The 2022 survey reported this data for each grade till class VIII separately. The share of students in classes I to VIII taking tuition was

Burning pockets

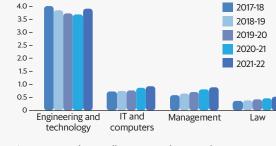
High-demand courses and slow growth in the number of available undergraduate seats drive the hype around competitive exams and, hence, coaching institutes. But this comes with a hefty price tag. At premier coaching centre chains in cities, courses can cost over ₹1 lakh a year after class IX. Beyond the elite institutes and competitive exams, even regular private coaching has been found making up nearly 40% of total education expenses for students.

Average fees at top coaching institutes (in ₹ lakh)



Average fees of courses at three select top-tier coaching institutes for both exams were used for analysis, and hence are only indicative. Classes VI-X include foundational courses for competitive exam preparation.

Estimated enrolment at undergraduate level across major disciplines across India (in million)



Average annual expenditure per student on private coaching, all-India, six years ago



Competitiveness in major national entrance exams Candidates Seats available No. of candidates per seat

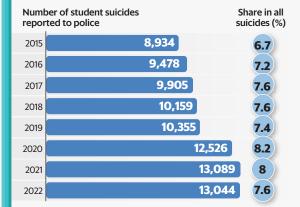


Common Law Admission
Test (Undergraduate)
(for National Law
Universities)
-3,000

Approximate figures based on recent trends. *Number of those who appear in JEE (Mains), the first stage of the process. **Across institutes that take admirisors based on JEE (Advanced).

Choked with pressure

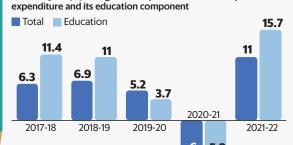
Another argument for regulating coaching centres is the trend of student suicides, indicating that children are under a lot of pressure. National crime data shows that 13,044 students died by suicide in 2022 (these must not be necessarily attributed to studies or tuition centres), and 'failure in examination' was cited as the cause behind over 2,000 suicides. Kota, the coaching hub of India, alone had 26 student suicides in 2023, as per police reports.



Education boom

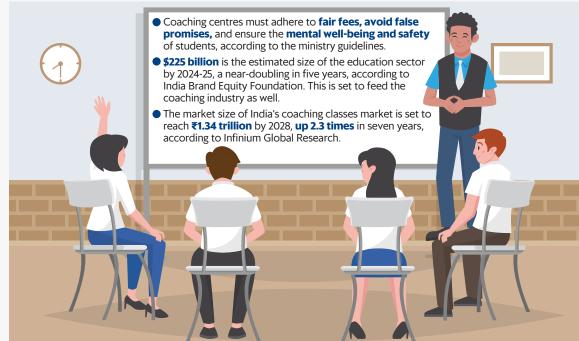
While the guidelines aim to reduce burden on students, coaching centres plan to appeal to the government to reconsider the enrolment age cap. The education sector has experienced rapid growth, outpacing overall private consumption expenditure, and the 'coaching culture' has strongly benefited from this. The education component has had one of the highest growth rates over the past decade.

Year-on-year (%) change in total private final consumption



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This is the average expenditure only for those students who take private tuition.



Source: Annual Status of Education Reports by Pratham Education Foundation, All India Surveys on Higher Education, National Crime Records Bureau, NSS education survey 2017-18, ministry of statistics and programme implementation, Mint calculations and analysis

PEANUTS by Charles M. Schulz









SENSEX **71,731.44 4 354.19**

NIFTY **21,771.70 482.10**

DOLLAR **₹83.06 ↓ ₹0.14**

EURO **₹89.33** ↑ **₹0.98**

OIL \$77.1 **\$2**

Rs. 10.00. Price with Hindustan Times Rs. 15.50

POUND **₹104.66** ↑ **₹1.12**

Runaway rise in PSU scrips spurs worries

Sensex's returns pale in comparison to the rally over 3 months

Ram Sahgal & Mayur Bhalerao

MUMBAI

uphoria has gripped stocks government-owned companies, with their rally over the past three months making the benchmark Sensex's returns pale in comparison, and prompting notes of caution from

The latest leg of the rally from 26 October has seen the BSE PSU index return 52.6% to 18,123.77 against the Sensex's modest 13.6% gain to 71,731.42 on Monday. Investor frenzy for the stocks drove the index up to a record 18,428.25 during the day.

Life Insurance Corp. of India, for one, which traded at ₹605 apiece on 26 October, way below its IPO price of₹949, hit a record ₹1,028 on Monday. Others which hit new peaks include Coal India (₹450), BPCL (₹588.80), HPCL (₹517.35) and Gail (₹186.50).

"One needs to be a tad cautious as PSU stocks have run up significantly and profit-booking could lead to volatility and shakeout in certain segments of the index," said Siddhartha Khemka, retail research head, Motilal Oswal Financial Services.

Analysts attribute the rally to many of the stocks rising in unison after relatively underperforming

BIG DRAW

The rally from 26 October has seen the BSE PSU index return 52.6% to 18,123.77 against the Sensex's 13.6% gain to 71,731.44 on Monday. Top five contributors to the BSE PSU Index since 26 October 2023 (in %) Top five contributors to the Nifty50 since 26 October 2023 (in %) mint

LION'S SHARE

INVESTOR frenzy drove BSE PSU index to record on Monday

change in fundamentals.

their listed private peers in the past

decade, cheaper valuations and a

For instance, thermal power pro-

ducer NTPC gained 201% over the

past decade against Tata Power's

446% return and IOC 259% against

Reliance Industries' 661%. Again, the

TWENTY-TWO of the · LIC. which traded at 56 PSU index stocks hit new records

₹1,028 on Monday SARVESH KUMAR SHARMA/MIN trailing 12-month valuation of NTPC

stands at 16.7 times against Tata

₹605 on 26 Oct. hit

Source: Bloomberg

Power's 35.2 times. IOC's valuation is a mere 5.2 times against Reliance's

27.8 times.

TURN TO PAGE 6

"The rise in the PSU pack is not

How BoB branches gave out gold loans without collateral

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old loans without gold. Processing fees paid by branch. And repayments backdated to hoodwink the system.

This was the bizarre way in which employees at a clutch of Bank of Baroda (BoB) branches disbursed fake gold loans last year to meet stiff targets, four employees aware of the matter said, breaching regulatory guidelines and potentially risking depositors' money.

The breaches were primarily at branches with so-called gold loan shoppes, or private enclosures to serve gold loan customers. A BoB statement in August last year showed the bank had 1,238 such enclo-

Some BoB staffers in southern India executed the scheme in cahoots with friendly customers, the people cited above said. The branch would sanction a gold loan and credit the money to the customer's account, without any collateral. After a while, the money would be credited back to the bank, like a normal loan repayment. To make sure that the customer does not use up the



The breaches were primarily at branches with so-called gold loan shoppes.

money, a lien would be created against it. A lien is akin to a block on a specific sum of money on an account. This would help the employees meet their target, without any real loan being made or repaid.

What about the loan's processing fees and interest? According to the employees cited above, the branch would pay the fees from its own expense account, which is meant for internal expenses.

Interest payments were avoided by another unique way: The bankers allegedly back-dated repayments, so that it would later appear like the loan was repaid the same

TURN TO PAGE 6

Dr Agarwals Health Care plans IPO for \$300 million

Ranjani Raghavan ranjani.raghavan@livemint.com

r Agarwals Health Care Ltd (AHCL), parent of publicly listed Dr Agarwals Eye Hospital Ltd (AEHL), is planning a \$300-400 million public share sale later this year, three people aware of the plans said.

The company, which is 60%owned by TPG and Temasek, will hear IPO pitches from investment bankers this week, the people cited above said, adding they expect it to fetch a valuation of \$1.8-2 billion.

"The IPO will be a mixture of primary and secondary fundraise, with investors TPG and Temasek likely to seek a partial exit," one of the people cited above said on the condition of anonymity. "The final deal contours will be decided in a few months."

"The parent is looking to list. A reverse merger with the subsidiary would not be equitable for all parties, but after the listing of the parent, the two entities will merge," the person cited above added.

AHCL did not respond to queries, while Temasek and TPG declined to comment.

TURN TO PAGE 6



Bharti Airtel profit rises 55% to ₹2,442 cr as new users sign up

Bharti Airtel's net profit in the quarter ended December rose nearly 55% y-o-y to ₹2,442 crore, helped mostly by subscriber additions. India's second-largest telecom operator by subscribers posted revenues of ₹37,900 crore during the quarter.

Services sector growth at six-month high in January

India's services sector growth scaled a sixmonth high in January driven by higher demand and sales, the HSBC India Services PMI survey showed on Monday, as new orders with service providers rose the fastest since last July.

Govt seeks nod to spend extra ₹78,672 cr for fertilizers, crops

Finance minister Nirmala Sitharaman on Monday sought Parliament's approval for spending a net additional amount of ₹78,672 crore in the current financial year to fund income support for farmers, crop insurance, fertilizer subsidy and rural jobs.

JSW Infra sets ₹6,000 cr for acquisitions, eyes govt port

JSW Infrastructure Ltd, a private port operator, has earmarked ₹6,000 crore for acquiring strategic assets. The firm is exploring a stake acquisition in a government-owned port slated for privatization, a senior executive said. >P6

Show outcome, get loan: Govt to states

Rhik Kundu &

NEW DELHI

Subhash Narayan

he Centre will link a

large chunk of 50-year interest-free loans to states with specific outcomes, in a bid to nudge them to make capital investments for infrastructure in a time-bound manner, a senior finance ministry official said.

Of the ₹1.3 trillion earmarked for the 'special assistance to states for capital investment' scheme in the interim budget 2024-25, about ₹75,000 crore, or 58%, will be linked to outcomes and reforms carried out by the states, Union finance secretary T.V. Somanathan said.

The remaining ₹55,000 crore will also come with a "simple condition", Soma-



T. V. Somanathan, Union finance secretary.

nathan said: "For availing the ₹55,000 crore interest-free loan, it (the infrastructure project) should be incremental; don't use this to substitute your capital expenditure, make it over and above your last year's overall capital expenditure."

TURN TO PAGE 6

FMCG ad dollars seen rising in Q4

Suneera Tandor suneera.t@htlive.com NEW DELHI

ooling raw material prices and competition from local players have prompted large packaged goods companies to plough more money into advertising and promotion (A&P) in the December quarter, a trend that is likely to pick up in the com $ing\,quarters.\\$

"Given moderation in input cost prices, gross margins have expanded meaningfully for most companies in our coverage," Kunal Vora, head, India Equity Research at BNP Paribas India, said in a report dated 10 January. "However, in line with most FMCG firms' commentary, as margins recover, they have reinvested a significant portion in ad spends with a focus on reviving volumes."



Ad spending has risen as raw material costs fell.

"Our absolute A&P investments were almost ₹400 crore higher (in Q3FY24) than last year as we continue to invest competitively behind our brands and maintain share of voice ahead of share of market." Ritesh Tiwari, CFO and executive director, finance and IT,

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Box office sizzles even as footfall fizzles

raked in record ticket revenues of ₹12,226 crore in 2023, but the number of people who watched movies in the theatres that year was fewer than before.

he Indian movie industry

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NEW DELHI

The previous box office record was ₹10,948 crore in 2019, according to the report Box Office Report: 2023 from media consulting firm Ormax. Meanwhile, the number of viewers fell from 1.03 billion in 2019 to 943 million in 2023, though the latter was about 6% higher than in 2022.

Experts say a chunky rise in ticket prices has helped bridge the 'footfall' gap for the movie industry. Average ticket prices (ATP) grew by 9% over in 2023 over 2022, according to the Ormax report, and are now 22% higher than 2019 levels. Plus,



2023 became the first-ever year to cross the ₹12,000 crore mark at the India box office, surpassing 2019 figure of ₹10,948 crore. нт

theatre owners say movie makers are not spending enough to promote their movies; so people aren't coming to the theatres because they don't know.

The contrast was stark in Hindi films, where footfall fell to 275 million in 2023 from 341million in 2019, even though box office collections rose to ₹5,380 crore in 2023 from ₹4,831 crore in 2019.

Industry experts say footfall has fallen 10-20% across multiplex chains and single screen cinemas, and add that the rise in ATP, estimated to be up to 35% in the case of some multiplex chains, has alienated a section of the audience that sees home viewing on OTT channels such as Netflix or Prime

Video as a cheaper, more con-

venient option.

Ajay Bijli, managing director, PVR Inox Ltd claimed higher ticket prices had not pinched consumers. "Pricing is not a deterrent for cinema-going audiences who are very conscious of how they spend two-and-a-half to three hours of their time," he said. "If we do not include rates of luxury formats, pricing is not that high." PVR Inox reported a 2% dip in admits in the third quarter of FY24 compared with the same period a year ago.

Several trade experts point out the increase in pricing was a strategy adopted by multiplex chains that were in the red after covid.

Since a chunk of audiences was hungry to step out, it was easy to cash in on revenge consumption trends along with the slate of big films that was ready for release, including the likes of Pathaan, Jawan and Animal.

TURN TO PAGE 6







India's coal production rises 10% to 99.73 million tonnes in January

New Delhi: The country's coal output rose 10.3% to 99.73 million tonnes (mt) in January, over the same month in the previous fiscal. India's coal production was 90.42mt in the year-ago period. The coal production in the April-January period rose to 784.llmt (provisional) over 698.99mt during the same period in 2022-23, the coal ministry said in a statement. The country's coal dispatch in January rose to 87.37mt over 82.02mt in January last fiscal.

Russian oil imports at 12-month low, long-term appetite intact



New Delhi: India's crude oil imports from Russia fell for a second straight month in January to its lowest in 12 months but the nation's insatiable appetite for Russian crude remains for the long term, according to data from an energy cargo tracker and industry officials. Russia supplied 1.2 million barrels per day of crude oil to India in January, down from 1.32 million barrels in December and 1.62 million barrels in November 2023, according to data from energy cargo tracker Vortexa.

Palm oil imports decline in Jan as soyoil shipments rise

Mumbai: India's palm oil imports fell to a three-month low in January, as refiners increased buying of rival soyoil due to negative refining margins for crude palm oil (CPO), five dealers said. Lower purchases by the world's biggest importer of vegetable oils could keep palm oil inventories elevated in top producers Indonesia and Malaysia and weigh on benchmark futures. **REUTERS**

GST officials detect 14,597 tax evasion cases in Apr-Dec 2023



New Delhi: GST officers are using data analytic and artificial intelligence tools like business intelligence and fraud analytics to identify risky taxpavers suspected of passing or availing fake input tax credits, Parliament was informed on Monday. In a written reply to the Lok Sabha, minister of state for finance Pankaj Chaudhary said 14,597 cases of Goods and Services Tax (GST) evasion have been registered by central tax officers during April-December 2023. PTI

OECD ups world growth forecast but sees West Asia risk

Paris: The OECD raised its 2024 world economic growth forecast on Monday but warned that the West Asia conflict posed a risk, with disruptions in Red Sea shipping threatening to increase consumer prices. The OECD now expects a 2.9% expansion, up from 2.7% in its previous forecast in November, as it sharply lifted the outlook for the United States, the world's

India's bank credit growth could moderate in FY25: S&P

New Delhi: S&P Global Ratings on Monday said the strong credit growth of Indian banks could moderate to 12-14% in the next fiscal if deposit growth remains tepid. "Deposit growth continues to lag credit for the Indian banks we rate, leading to tight liquidity conditions," S&P Global Ratings credit analyst Nikita Anand said.

Govt seeks nod for extra spending of over ₹78,600 cr

Most of the additional funds being sought are for schemes under the agriculture ministry

Gireesh Chandra Prasad gireesh.p@livemint.com

NEW DELHI

inance minister Nirmala Sitharaman on Monday sought Parliament's approval for spending a net additional amount of ₹78,672 crore in the current financial year to fund income support for farmers, crop insurance, fertilizer subsidy and rural jobs.

The total amount of additional spending for which the government sought approval is ₹2 trillion, but the net cash outgo is limited to ₹78,672 crore, showed the supplementary demands for grants tabled in the Lok Sabha. The rest is matched by additional receipts, recoveries or savings by various ministries.

This spending adjustment has already been taken into account in the revised estimates for FY24 that is part of the interim budget for FY25 that Sitharaman presented on 1 February, a government official explained.

The spending adjustments come in the contotal amount of text of the government additional spends aiming to limit the fiscal deficit in the current sought by govt financial year to 5.8% of the gross domestic product (GDP) at ₹17.34 trillion in the revised estimates, a notch below the original budget estimate of 5.9%.

The supplementary demands tabled in the House showed that a major read-



Finance minister Nirmala Sitharaman.

justment was made for schemes run by the agriculture ministry. The government sought Parliament's clearance for spending an extra ₹79,133 crore for various schemes in the farm sector.

For the PM Kisan Samman Nidhi scheme for giving income support to farmers, an extra ₹60,000 crore has been sought. This will be met through savings from various other spending items and extra receipts and does not involve an additional cash outgo.

The additional cash outgo is: ₹9,200 crore for subsidizing the free food grain programme, over ₹13,000 crore for defence services and pension, 12,500

taxes on petroleum, a second government official said on condition of ano-In a written reply, Sitharaman told the Lok Sabha that after a sharp rise in

impacting customs duty collections

and benign oil prices have hit windfall

government debt in FY21 on account of the revenue shortfall and extra spending requirements due to the pandemic, central and state governments' debt as a share of GDP has declined over the last two years to around 81% at the end of March 2023. Buoyant revenue collection, rebal-

ancing of spending from revenue to capital expenditure and robust real GDP growth in the post-pandemic years have led to this decline in government debt relative to GDP, the minister said.

"The emphasis of the government on increasing capital expenditure will not only boost the investments but also return a higher GDP growth to lower the debt burden. Increasing the

buoyancy of tax revenue through improved compliance, enhancing efficiency and effectiveness of public expenditure, commitment to reduce fiscal deficit to below 4.5% of GDP by FY26, and augmenting the productive efficiency of the economy are some

other important measures taken by the government to bring down debt burden and strengthen the economy," However, sluggish global trade is Sitharaman said in her reply.

shipping portal to track ports

Teri's green

Puja Das

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he Energy and Resources Institute (Teri), one of India's premier research bodies on sustainable development, will launch a green-shipping portal to track practices by ports across the country and collate information at national and international levels on port and shipping practices.

The portal will be launched at the World Sustainable Development Summit-the annual flagship event organized by Teri since 2001-in New Delhi on 7-9 February.

Teri will also release policy briefs on sustainable development goal (SDG) blueprints, which will focus on sustainable agriculture, linkages with other SDGs, and efficient use of

It is also expected to sign a memorandum of understanding with Cenergist, a British consultancy, for transfer of technology to strengthen India's initiative for the International Solar Alliance.

Vibha Dhawan, directorgeneral of Teri, said on Monday, "We will launch a publication called Solutions for Sustainable Development. This is very important because you must look into what sustainable practices should be brought into the public domain. There are many who will benefit from this publication."

Industrial output soared 35% in Services PMI at 6-month high FY22 post-pandemic recovery

rhik.kundu@livemint.com **NEW DELHI**

ndustrial output surged over 35% during 2021-22 (FY22) from the previous fiscal year, signalling a robust recovery from the impact of the pandemic, the government's Annual Survey of Industries (ASI) results for 2020-21 and 2021-22 said.

According to the survey conducted by the ministry of statistics & programme implementation, industrial output during 2021-22 stood at ₹119.27 trillion, up from ₹88.09 trillion during 2020-21 and even surpassing the pre-pandemic figures of ₹89.83 trillion in FY19-20.

This recovery spanned manufacturing sectors like basic metals, refined petroleum, pharmaceuticals, motor vehicles, food products and chemicals, indicating a broad-based recovery

Under the impact of the pandemic, 2020-21 saw output and input contraction and a marginal fall in employment.

However, the year witnessed a sharp growth in most impor-



Manufacturing activity grew

tant economic parameters like invested capital, input, output, GVA, net income, and net profit. Meanwhile, the number of people employed by the industry stood at 17.2 million in 2021-22, up by about 7%, recovering from a 3% drop in the previous year due to pandemic-related challenges.

"Due to the covid pandemic, there had been a marginal fall in employment in 2020-21. which was more than compensated in the subsequent year," the survey said.

The employment figures for FY22 even surpassed the prepandemic numbers, with more than 935,000 additional jobs created, and average salaries witnessing an uptick of 8.3%

compared to the previous year. Investments in fixed capital marginally increased by 0.87% to₹37.26 trillion. Fixed capital is the part of the total capital outlay of a business invested in onysical assets such as factories, vehicles, and machinery for more than one accounting

The Gross Value Added (GVA), calculated by subtracting intermediate consumption (input) from the gross value of output, stood at₹20.48 trillion during 2021-22, up from ₹16.17 trillion in the previous fiscal.

"Among the major states, in terms of GVA, Gujarat remained at the top in 2020-21and in the second position in 2021-22 while Maharashtra ranked first in 2021-22 and second in 2020-21. These two states were followed by Tamil Nadu, Karnataka and Uttar Pradesh in both the years," the survey said. The top five states together contributed about 53% of the total manufacturing GVA of the country in 2020-21 as well as in 2021-22.

rhik.kundu@livemint.com **NEW DELHI**

crore for higher education and over

Sitharaman's interim budget

showed that in the current financial

₹10,700 crore for rural jobs.

year, the government will col-

lect ₹1.2 trillion more than

the originally estimated ₹9

trillion in personal

income tax, giving a

strong boost to tax reve-

nue. The revised esti-

mates for corporate tax

have been moderated.

and GST revenue receipts

in FY24 have been kept

unchanged in the interim budget,

while the projections for excise duty

and customs duty revenue receipts

ndia's services sector growth scaled a six-month high in January driven by higher demand and sales, according to a private survey on Monday, as new orders with service providers rose the fastest since last July.

fiscal deficit

The HSBC India Services Purchasing Managers' Index (PMI), compiled by S&P, rose to 61.8 in January, up from 59 in December and from 56.9 in November.

However, the growth during January was still slower than in July, when India's PMI was at 62.3, the highest monthly reading for the service sector during the ongoing fiscal. A reading of 50 separates expansion from contraction. India services PMI has expanded for 30 months, remaining above the contraction point.

The improvement in service sector growth follows a recovery in manufacturing, which hit a four-month-high during January, driven by a sharp uptick in orders amid mild input cost inflation.

The rise in services PMI to a six-month high will help India meet its targeted economic

Surging services The improvement in service sector growth follows a recovery in manufacturing

57.2 Jan 2023 A reading above 50 denotes an expansion,

and below 50 denotes contraction Source: S&P Global

SATISH KUMAR/MINT

growth rate, which the Reserve Bank of India raised to 7% for FY24, from its earlier estimate of 6.5%. India's services sector, $one \, of \, the \, fastest \, growing \, in \, the \,$ world, contributes to over 50% of its GDP. "India's services PMI rose to

a six-month high in January. New business expanded at a faster pace and managers' expectation for future activity was strong," said Ines Lam, economist at HSBC. "The new export business index accelerated, signalling that India's services exports remained robust."

According to the survey, the upturn in January was cemented by the quickest

lJuly 2023, which stemmed from buoyant demand from domestic and external clients, with new exports rising at the fastest pace in three months.

increase in new business since

Indian service companies noted a further increase in their overall expenses at the start of the 2024 calendar year, with food, labour and freight identified as the key cost pressures, and input price inflation reach ing a five-month high.

However, selling charges were raised to a smaller extent. the survey added.

On the brighter side, January also saw gains for Indian services from across the globe, including from countries like Afghanistan, Australia, Brazil, China, Europe, the UAE and the US. "Business confidence improved further at the start of the final fiscal quarter, with services companies at their most upbeat since last September,' the survey said.

Besides demand strength, firms expect investment and productivity gains to induce output growth in the year ahead, the survey added.

The HSBC Global India Services PMI is compiled from responses to questionnaires sent to about 400 service sector companies.

India Energy Week: Focus on energy security, alternative fuels

rituraj.baruah@livemint.com

NEW DELHI

he second edition of the India Energy Week kicks off in Goa on 6 February with major global oil companies such as Russia's Rosneft and Saudi Arabia's Saudi Aramco expected to turn up.

Prime Minister Narendra Modi will inaugurate the event, similar to the first edi-

tion which took place in Goa. India Energy Week 2024, which will see participation from 120 countries, is expected to delve into various

themes, including energy transition, the development of a future-ready energy stack, and exploration of alternative fuels, amid India's own quest for energy security and sustainable growth.

The four-day event is likely to see over 35.000 attendees. more than 350 exhibitors, 400 speakers, and 4,000 delegates, according to the union ministry of petroleum and natural gas. Among the who's who of the

oil and gas industry will be the Russia's largest oil company secretary general of the Orga-Rosneft PJSC's CEO Igor nization of the Petroleum Sechin, president and CEO of Exporting Countries (Opec), Malaysia's state-run Petroliam Nasional Bhd (Petronas)

Among the who's who of the oil and gas industry in the event will be secretary general of Opec, Haitham Al Ghais. Tengku Muhammad Taufik and its entire board will also attend.

> Saudi Aramco, one of the largest energy majors, is a

sponsor of the event.

Among many participants and delegates, energy ministers of 17 countries and CEOs of global oil and gas majors would also attend the event. Energy ministers of Guyana, Nigeria, Iraq and Sri Lanka are expected to be present, among others.

Modi is scheduled to meet the global CEOs at a roundtable discussion.

The presence of the global oil and gas companies and Modi's meeting with their chiefs comes at a time when India is looking at increasing oil and gas exploration in the country in a bid to raise

domestic hydrocarbon production and reduce import dependence. About 85% of India's energy requirement is met through imports.

Amid India's diversification efforts Russia and Iraq are currently the top suppliers to India. "In just two years, India

Energy Week has become a prominent part of the global energy calendar. With the fastest growing major economy, a growing consumer base, and an inviting investment climate, we've carved out a niche in the energy landscape," an official statement on Sunday quoted union petroleum and natural gas minister Hardeep Singh Puri as saying.

Organized by the Federation of Indian Petroleum Industry under the aegis of the ministry of petroleum and natural gas, India Energy Week, 2024 would provide a platform for discussions, knowledge exchange, and collaboration among industry experts, policy makers, academia and entrepreneurs.

According to the ministry, the event gains significance as India has been able to navigate the volatile energy market in the past few years ensuring energy security while working on energy transition.

CORRECTIONS AND

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EV platform Snap-E Cabs raises pre-Series A funding of \$2.5 million

Bengaluru: Electric vehicle (EV) ride-hailing platform Snap-E Cabs has raised \$2.5 million (₹20.7 crore) in a pre-Series A funding round led by Inflection Point Ventures (IPV). The startup will use the funding to develop its technology stack, expand its presence across geographies and hire talent. Founded by Mayank Bindal and Jaydip Mukherjee in 2022, Snap-E-Cabs is an EV fleet operator based out of Kolkata. The startup targets to expand its fleet by adding 300-400 EVs by the end of FY24 and by FY25, the company aims to extend services to 2-3 additional cities as well as add 1,500-2,000 EVs.

Healthtech startup Aarogya Tech raises seed funding



Bengaluru: Aarogya Tech has raised \$1.8 million (₹15 crore) in a seed funding round led by Hasu P. Shah, the founder and chairman of Hersha Hospital Trust. Shah will also be joining the board of Aarogya Tech, the company said in a statement. The infusion of new funds will be used for product development and to hire talent. Founded by Prashant Trivedi and Lokendra Thakur in 2023, Aarogya Tech is a healthtech startup based out of the US and Bengaluru. The startup offers data-driven, clinician-led personalized health services at users' doorstep. The startup has developed a disease-specific patient monitoring system to decrease chronic heart failure readmission rates and has launched a personalized health management solution DocSeva.com with over 10 businesses in Bengaluru.

SaaS startup Rupyz secures \$1.2 mn funding from Merak Ventures

Bengaluru: Business-to-business (B2B) SaaS startup Rupyz has raised \$1.2 million (₹10 crore) in a seed funding round led by early-stage venture capital firm Merak Ventures. The round also saw participation from undisclosed angel investors. Rupyz aims to onboard over 3,000 businesses in the next 12 to 15 months. The latest investment will be utilized to strengthen Rupyz's core technological offerings as well. It presently claims to oversee a network of 85 brands with around 6,500 distributors and 250,000 retailers. Founded by Dhaval Radia, Gourav Gupta, Akshay Gupta and Palash Lunia, Rupyz is a SaaS platform enabling B2B commerce and omnichannel distribution for FMCG and consumer brands.

'We focus on investing in greenfield projects'

Aman Malik
aman.malik@livemint.com

NEW DELHI

wedish private equity firm EQT Partners and Singapore state investment firm Temasek set up Indian renewable energy platform O2 Power in late 2019, joining a large number of foreign investors in the sector. At the time, they committed \$500 million to O2 Power and said the platform would target 4GW of installed capacity. Since then, O2 Power has raised its capacity to 780 MW and is further set to increase it to 1,500 MlW by the end of March, its founder and CEO Parag Sharma said.

In an interview with *VCCircle*, Sharma talked about the company's capacity expansion plan and why it prefers greenfield projects versus making acquisitions.

He also discussed the likely trajectory of tariffs for wind and solar

projects, policy moves and what would it take for companies like O2 Power to stop importing Chinese equipment. *Edited excerpts:*

When the platform was started a target of 4GW was given. Are you about to reach half the target?

It was an estimate. When the platform was started, we did not know the wind-solar mix. So, we raised \$500 million. It was an estimate that \$500 million in a certain ratio will lead to almost 4GW.

In fact, even in alternating current (AC) terms, we will cross 2GW by March 2025, as we will commission 1,300 MW AC in that year as well. So, that will take us to 3.3-3.4GW by the end of FY25. These are signed PPAs which we have to execute next year. We will keep adding more than IGW greenfield every year.

What will be your wind-solar mix by the end of this financial year?

Around 270-300MW of the total 1,500MW will be wind, the rest solar. Going forward, how would the solarwind mix change?

The ratio will be much better. It might be 30% wind and 70% solar. So, of the IGW that will come, 300 MW might be wind and 700MW might be solar.

Would most of your growth now



Our investors

would like to keep

churning capital.

We have \$500 mn

and we may raise

capital sometime

Parag Sharma

founder & CEO

O2 Power

come from acquisitions or would it be organic?

Acquisitions are difficult to predict. What I have talked about are greenfield projects. If there is a good opportunity, we may make an acquisition also.

We are largely a greenfield-focused platform. Every year, in our past, we would have done a lOOMW per year

kind of acquisition on average. It will be the same. We will focus more on greenfield projects because that's a place where we believe our internal rate of return (IRR) could be better and that's how the team is structured.

To what extent is the platform capitalised?

Of the \$500 million, around \$350 million has been infused.

So, could the investors go beyond the \$500 million number?

We are discussing multiple options. One option is we may rotate some of the assets. We are sure that we are bidding at a very decent pace. Recently, we won a 180MW SJVNL round-the-clock bid, which is equivalent to 600MW installed capacity. We are not worrying about capi-

tal, as we have multiple options for that.

Mint reported in September that
Gentari, Edelweiss and Actis were
vying for O2's 350MW power projects. Could you comment on whether
O2's assets are on the block?

I can't comment specifically on this but,

as I said, our investors would like to keep churning capital. We have \$500 million and we may raise capital

sometime.

We understand from
O2's consolidated financials that despite a more

O2's consolidated financials that despite a more than 10-fold growth in the topline, from March 2022 to March 2023, the company remains in the red. What is O2 doing to turn a net profit?

Our firm is structured such that we have a holding company in Singapore and

we have almost 55 special purpose vehicles (SPVs) in India. So, the only way to find out whether we are growing or not is to look at the consolidated picture at the Singapore level. O2 Power Pvt Ltd is nothing but an EPC that provides services to different entities. So, that may not be a true reflection of how we are.



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360 ONE invests \$25 mn in Anarock

Aman Rawat
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omegrown alternate asset manager 360 ONE Asset Management Ltd (formerly known as IIFL Asset Management) has invested ₹200 crore (around \$25 million) in real estate consultancy firm Anarock Property Consultants Pvt. Ltd.

Anarock said that the investment will help the company improve its tech infrastructure, accelerate its expansion, and introduce innovations in real

estate services. "The capital has

been earmarked for faster business expansion and finetuning our proprietary proptech platforms, which have proved to be game changers for our real estate marketing capabilities. We will continue to explore new high-growth business opportunities," said Anuj Puri, chairman Anarock.

Anarock was founded in 2017 by Rohin Shah and Puri. Shah is also the managing director of UK-based Marylebone Asset Management. The

company is an independent real estate consultancy in India and the Middle East.

Over the last six years, the firm has expanded from being a residential-focused organisation to complementary sectors like retail, commercial, hospitality, logistics and data centres, industrial and land.

It also offers strategic advisory, investment banking, research and valuations. It also provides app-based flexible workspaces and society management services and has a team of over 2,200 profession-

als operating across major markets in India and the Middle

Sameer Nath, chief investment officer and head of venture capital and private equity at 360 ONE Asset, said that the investment was backed by the management team, premier marketing and advisory capabilities and a clear leader in India's large and growing real estate services sector.

360 ONE Asset is a part of the 360 ONE group, a wealth and alternates-focused institution with more than \$54 billion in assets under management.

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Capital Small Finance Bank

* Amongst comparable SFB players for half year ended Fiscal 2024.



Certain Risks to Investors: [1] Our business is concentrated in North India, with approximately 86.13% of our total branches i.e. 149 branches out of a total of 173 branches, as of September 30, 2023 are located in the state of Punjab. [2] Our business is currently significantly dependent on banking operations in rural and semi-urban areas which contribute 76.80% of our total number of Depositors for the six months period ended September 30, 2023. [3] As at six months ended September 30, 2023 and September 30, 2022 and Fiscals ended March 31, 2023, 2022 and 2021, our gross NPAs as a percentage of gross advances were 2.73%, 2.60%, 2.77%, 2.50% and 2.08% and our provision coverage ratio was 50.96%, 48.62%, 51.48%, 46.02% and 46.14%, respectively while for the peers it ranges from 50.50% to 96.00%. [4] RBI, vide email dated September 13, 2023, has found our current Statutory Auditors, M/s T R Chadha & Co., LLP, Chartered Accountants, ineligible for reappointment of Financial Year 2024, and has directed our Bank to recommend the name of another firm meeting the eligibility criteria prescribed under the 'Guidelines for Appointment of Statutory Central Auditors (SCAs)/Statutory Auditors (SAs) of Commercial Banks (excluding RRBs), UCBs and NBFCs (including HFCs)' dated April 27, 2021 [5] Statistical and industry data in the Red Herring Prospectus is derived from the CRISIL MI&A Report commissioned and paid for by us for such purpose. The CRISIL MI&A Report is not exhaustive and is based on certain assumptions and parameters/conditions. [6] The three BRLMs associated with the Offer have handled 58 public issues in the past three Financial Years and until the date of this advertisement, out of which 15 issues closed below the Offer Price on the listing date. [7] The Offer Price of our Equity Shares, our market capitalization to Total Income and our Price to Earning ratio at Offer Price may not be indicative of the Equity Shares after the Offer. [8] The Weightee Advance Cost of Acquisition ("WACA") of all Equity Shares t

CAPITAL SMALL FINANCE BANK LIMITED is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to undertake an initial public offering of its Equity Shares and has filed the RHP with RoC on February 1, 2024. The RHP shall be available on the website of SEBI at www.sebi.gov.in, on the websites of the Stock Exchanges i.e. BSE and NSE at www.bseindia.com, respectively, on the website of the BRLMs i.e. Nuvama Wealth Management Limited (Formerly known as Edelweiss Securities Limited), DAM Capital Advisors Limited and Equirus Capital Private Limited at www.nuvama.com, www.damcapital.in and www.equirus.com, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, please see the section titled 'Risk Factors' on page 27 of the RHP. Potential Bidders should not rely on the DRHP dated September 28, 2023 filed with SEBI for making any investment decision.

This announcement does not constitute an offer of Equity Shares for sale in any jurisdiction, including the United States absent registration under the US Securities Act of 1933, as amended, or an exemption from registration. Any public offering of the Equity Shares to be made in the United States will be made by means of a prospectus that may be obtained from the Bank and that will contain detailed information about the Bank and management, as well as financial statements. However, there will be no offering of the Equity Shares in the United States.

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S&P BSE	Sensex
71,731.42	PERCENT CHANGE -0.49
PREVIOUS CLOSE 72,085.63	72,269.12
72,385.93	71,602.14

y 50	⊿ Nift
PERCENT CHANG -0.38	21,771.70
21,921.05	PREVIOUS CLOSE 21,853.80
21,726.95	21,964.30

500	△ Nifty
PERCENT CHANGE -0.29	19,853.50
19,989.65	PREVIOUS CLOSE 19,910.80
19,805.75	20,044.0

4	
Nifty N	lext 50
55,669.85	PERCENT CHANGE -0.48
PREVIOUS CLOSE 55,940.30	56,330.55
56,535.35	55,463.50

Nifty	100
22,113.40	PERCENT CHANGE -0.39
PREVIOUS CLOSE 22,199.00	22,284.15
22,329.70	22,064.15

238.90

5 Feb 2024

S&P BSE 38,937.79	Mid-cap PERCENT CHANGE 0.02
PREVIOUS CLOSE 38,928.11	39,143.72
39,347.70	38,840.76

S&P BSE S	Small Cap
45,743.17	PERCENT CHANGE -0.23
PREVIOUS CLOSE 45,849.80	46,131.23
46,207.22	45,588.38

MINT SHORTS Tamo in fast lane but for how long?

Dollar hits 11-week high as Fed rate cut bets recede

The dollar rose to its highest in almost three months against other major currencies on Monday as traders clawed back bets for aggressive rate cuts by the Federal Reserve this year. The Fed repricing has followed Friday's blockbuster US jobs report that far exceeded market expectations and sent US bond yields soaring. Treasury yields rose further on Monday after Fed Chair Jerome Powell said that the central bank could "give it some time" before cutting interest rates. The dollar index. which tracks the greenback against six other major currencies, rose to 104.3, its highest since 17 November. It was last up 0.21% at 104.27. The two-year Treasury yield was last up 6 basis points at 4.433%, after jumping 18 bps on Friday. The euro fell to its lowest since II December at \$1.0747. In an interview with CBS news, Powell said the Fed could be patient in deciding when to cut its benchmark interest rate.



Official data last week showed services activity in China

China's services sector activity expands, survey shows

A private gauge of China's services activity expanded in January, likely helped by a boost from public holidays. The Caixin services purchasing managers' index fell to 52.7 last month from 52.9 in December, Caixin and S&P Global said in a statement Monday. That falls short of economists' consensus estimate of 53. A reading over 50 indicates expansion from the prior month."The improved market resulted in growth in business output and sales, though at a slower pace than in the previous month," Wang Zhe, senior economist at Caixin Insight Group, said in a statement accompanying the release. Official data last week showed manufacturing activity shrinking for the fourth straight month while services activity expanded for the first time in three months. The new year public holiday as well as the approaching Lunar New Year likely lifted tourism and retail activities. Consumers nave been more willing to as travelling rather than goods. **BLOOMBERG**

Vineetha Sampath

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t appears as if there is no stopping the Tata Motors Ltd stock. Post its December-quarter (Q3FY24) results, the automaker's shares gained 5.5% on Monday, becoming the top Nifty 50 gainer.

With this, the shares have appreciated by 19% so far in 2024, after surging 101% in 2023. Investors are gung-hopri $marily\,due\,to\,the\,improved\,show\,from$ Tata Motors' British subsidiary, Jaguar Land Rover Automotive Plc (JLR).

 $In\,Q3, JLR's\, earnings\, before\, interest$ and tax (Ebit) margin increased by 510 basis points year-on-year to 8.8%, aided by moderating chip and material costs coupled with favourable product and geography mix.

The portfolio mix was tilted towards China and that had a positive bearing on the gross margin. As such, JLR is on the right track to achieve its FY24 Ebit margin target of over 8%, which would be a big jump from 2.4% in FY23.

FY24 is likely to end as a noteworthy year for JLR. But the next fiscal may see a slower pace as headwinds emerge. For one, the Red Sea crisis could impact supplies to China and other overseas markets. China accounted for 14% of JLR's wholesale volume in the

nine months ended 31 December, and

Note: Ebit is earnings before

In top speed

margin in Q3FY24

Tata Motors' Jaguar Land Rover

Jaguar Land Rover Ebit margin (in %)

clocked a multi-quarter high Ebit

the share of overseas region was 20%. Besides, freight costs may also increase. Two, a new wage agreement could lead to an increase in employee costs. And three, JLR aims to invest Note: Values rebased to 100 Source: Bloomberg more in customer acquisition with a rise in variable marketing expenses (VME)

Shares of Tata Motors have raced

Tata Motors Nifty 50

220

200

180

160

30 Dec 2022

Q3FY24

Nosediving

ahead of the Nifty 50 index in 2023

from 2.5% of revenue at present. Kotak Institutional Equities expects that with a normalised orderbook the company will incur higher VME, vehicle discounts and fixed marketing expenses. But the brokerage expects the increase in expenses to be offset by costcutting measures, process improvements, and operating leverage benefits.

Having said that, one needs to monitor the volume trajectory. In the nine months ended December, JLR's wholesale volume was up by over 28%

"FY25 JLR volume growth should taper to a low single digit," Nuvama Research said in a report BUMPS ON ROAD

THE Red sea crisis

supplies to China and other overseas

THE CV segment is likely to see volatility

backdrop of

could impact JLR

dated 3 February, adding that S&P Global Mobility has forecast underlying four-wheeler industry growth in 2024 at 2% for the US, 3% for Europe, and 5% for China.

Coming to the domestic businesses, the commercial vehicle (CV) segment is likely to see volatility in volume in the backdrop of national elections. In Q4, Tata Motors expects CV industry

volume to decline in single digit yearon-year, and remain soft in the first quarter of FY25.

The automaker's CV market share in Q3 stood at 38.7%, down 100 basis

points sequentially. The passenger vehicle segment is also seeing some demand concerns. Tata Motors expects the industry to clock a growth rate of less than 5% in FY25.

Moreover, the electric vehicle portfolio would weigh on profitability as it is margin-dilutive. The company plans to launch three EVs in 2024. But it is encouraging that the Ebitda margin before accounting for research and development expenses in the electric

vehicle business was near breakeven in Q3.

All things considered, given Tata Motors' strong Q3 showing, analysts have raised their earnings estimates for the company. Jefferies India has raised its FY24-26 earnings per share estimate for Tata Motors by 7-11%, factoring lower India CV volumes but higher esti-

mate for JLR. Meanwhile, debt levels are falling and that is posi-

tive. In Q3, Tata Motors' net auto debt was ₹29,200 crore, down 24.5% sequentially. The automaker expects a net cash position in the JLR business in FY25.

As things stand, investors are factor ing in the optimism adequately but continued deleveraging and improving profitability remains crucial

Debt, margin woes suggest more trouble on the anvil for UPL?

Dipti Sharma

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grochemical company UPL Ltd's underwhelmling December quarter (Q3FY24) earnings triggered rating downgrades on the stock by brokerages. The stock slipped as much as 11% on Monday, also hitting a new 52-week low of ₹470.05 apiece.

Prolonged destocking in key markets, elevated pricing pressure, higher rebates given to distributors and product returns, and liquidation of high-cost inventories were factors that Consolidated revenue fell by | foresee rebate issues. Going | normalcy could return from Q2. | cash flows and higher working | cal major Corteva has guided a | berg data showed.

nearly 28% year-on-year to ₹9.887 crore. But a slower pace of drop in total expenses meant a steep 97% drop in Ebitda in Q3. Thus, Ebitda margin shrank to a low to 0.94% from 21% a year ago, Expectations from Q3 were low but such a hit was not anticipated. "A mere 1% Ebitda margin has never been seen in the last decade," said Krishan Parwani, a JM Financial Institutional Securities analyst.

Factoring in Q3 results, JM Financial has lowered its Ebitda estimates for FY24 by 34%,

FY25 by 14%, and FY26 by 12%. Still, UPL sees Ebitda margin improving in Q4 as it does not

UPL's operating performance was dismal in Q3FY24 with margin



into FY25, high-cost inventories will be limited. So, a gradual recovery in QIF Y 25 is likely and

What also adds to the woes is that the debt scenario is turning worrisome. Muted operating

capital meant UPL's net debt rose to almost ₹31,350 crore at December-end from ₹30,700 crore at September-end.

The company has prioritised deleveraging and announced rights issue of up to \$500 million to repay debt. It is also exploring fund raising in platforms business. But there is caution. Nuvama Institutional Equities believes there is a risk of credit rating downgrades in the near term given the increase in UPL's net debt/Ebitda to 5.3x in FY24. "It may trigger higher interest cost and further strain

its cash flows," it said. US-based agricultural chemi low single-digit decline for global agrochemical industry sales in 2024, followed by low single-digit growth in 2025. This suggests UPL's recovery could be similarly subdued.

Investors will do well to monitor crucial factors such as demand recovery in key markets, debt repayment, inventory liquidation, and the underlying demand for agrochemicals.

In the last six months, the stock has fallen 21% largely due to weakness in margin owing to inventory destocking, pricing pressure and higher rebates. The stock trades at 13 times esti-

Mark to Market writers do not have positions in the companies they have discussed here

Banks pitching risky forex hedges to cos

feedback@livemint.com

anks are increasingly pitching hedging strategies to Indian companies that look appealing in the rupee's current low-turbulence spell but could leave them unprotected when they need it the most and lead to sizeable losses.

Target redemption forward (Tarf) is one such product that banks, mostly foreign ones, say can help exporters get a better rate on their future dollar receivables-even more alluring since the rupee has been in a mere 2% range since last June, with implied volatility at a one-and-a-half-decade low. "Intuitively, Tarf is highly appealing. All the more right now when you have a growing sense that the rupee is going nowhere," a senior treasury official at a large private sector bank said.

Tarf, a zero-cost structure, allows exporters to sell dollars on pre-determined dates at a pre-defined rate that is significantly better than the prevailing forward rate, according to at least two different term sheets from foreign banks seen by Reuters. "You look at it and think, 'That looks like a simple way to make money', especially for less sophisticated treasuries," the treasury official said, requesting anonymity as they are not authorized to speak to the media.

However, exporters would face significant losses if the rupee were to depreciate rapidly. And in case of rapid



Products like Tarf promise better rates.

appreciation, a plain vanilla forwards hedge would have been better.

For example, one of the term sheets seen by Reuters said the exporter can sell dollars at 84.80 on 12 expiry dates spread over a year. At the time, the dollar/rupee spot rate was 83.25, the 1-month forward near 83.35 and 1-year forward near 84.75.

The total profit was limited to 6 rupees, at which point the option expires

The loss, however, was uncapped through the life of the contract and, in one scenario in the term sheet, could top ₹20 if the rupee fell to near 89 over the month.

Moreover, a capped profit means the contract expires at that limit, leaving the exporter unhedged for the remaining tenure, the treasury official explained.

"Besides the extent of losses if things go wrong, the other problem with Tarf is that the hedge may be taken away precisely at the time when you need it the most."

Paytm sheds \$2.5 bn since RBI action

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hares of Indian digital payments firm Paytm slumped their daily limit for a third day in a row on Monday and have shed \$2.5 billion in market value since a regulatory crackdown last week cast doubt over its business.

The Reserve Bank of India (RBI) told Paytm Payments Bank last week to stop accepting fresh deposits in its accounts or its popular digital wallets from March.

The action against Paytm Payments Bank followed years of non-compliance with central bank rules, including on customer due diligence, use of funds and technology infrastructure, a person familiar with the situation said, on condition of anonymity. The RBI did not respond to requests for comment on the matter.

"Paytm's entire brand is hit, credit operations are ceased and there is a potential collapse of its earnings stream which will take a while to get back on track," said Vinit Bolinjkar, head of research at Ventura Securities.

"With the regulatory crackdown, news flow surrounding investigative agencies, there is no visibility to the fortune of the stock and we will need a white knight to save its fortunes.'

Persons familiar with the matter said the RBI had found hundreds of thousands of accounts at Paytm Payments Bank, one of India's most popular digital payment apps, that were created without proper



RBI told Paytm Payments Bank last week to stop accepting fresh deposits.

identification.

The RBI is concerned that some of the accounts could have been used for money laundering, according to the

The central bank has passed the information on to the Enforcement Directorate,

India's financial crime-fighting agency, they added. One 97 Communications. also known as Paytm and the parent of Paytm Payments

money laundering and said the companies have never been probed by the Enforcement Directorate. India's revenue secretary Sanjay Malhotra told *Reuters* on Saturday that the directorate would probe Paytm Payments

Bank, denied any connection to

Bank if any fresh charges are made regarding improper siphoning of funds. Paytm's stock fell its 10% daily limit on the BSE on Monday to a record low of ₹438.35

after falling by a 20% daily limit

the previous two sessions. The stock was also near a record low on India's National Stock Exchange

Hyatt group, 3 more get approval for IPO

feedback@livemint.com

s many as four companies, including Juniper Hotels, which runs hotels under the Hyatt brand and real estate player Arkade Developers, have received Sebi's go-ahead to raise funds

through initial public offerings. The other firms that obtained the capital markets regulator's nod are logistic firm CJ Darcl Logistics and Indo Farm Equipment, which manufactures tractors, pick and carry cranes, and other farm equipment, an update with the Securities and Exchange Board of India (Sebi) showed on Mon-

These four firms, which filed their preliminary IPO papers with Sebi between September and October 2023, received its observations during January 24-29. In Sebi's parlance, obtaining the regulator's observation means its go-ahead

to float the public issue. However, the regulator has returned the draft IPO documents of Kronox Lab Sciences and Shree Tirupati Balajee Agro Trading Co. Without giving any reason, the offer documents of these two firms were returned by Sebi.

Juniper Hotels' proposed maiden public issue is entirely a fresh issue of equity shares worth ₹1,800 crore, according to the draft papers.

LICHF eyes affordable segment for credit growth, margins

Shayan Ghosh shayan.g@livemint.com

MUMBAI

IC Housing Finance has decided to focus on the affordable housing segment as it looks to accelerate loan growth and achieve better margins, a senior executive said on Monday.

So far, the mortgage lender has been more comfortable lending to salaried customers and those with strong credit scores. Tribhuwan Adhikari, managing director and chief executive of LIC Housing Finance, told reporters that the lender has so far not been

very aggressive in the affordable housing segment, but now expects a lot of demand for such loans. Home loans of up to ₹50 lakh are typically categorised as credit for affordable

"At present, affordable housing is 8-10% of the portfolio. Two years down the line it could definitely be at least 20-25%," Adhikari said. As of 31 December, the com-

pany's outstanding loans stood at ₹2.8 trillion, up 5% from the same period last year. Adhikari said that while 5% growth in the loan book may not look very good, the current financial year (FY24) has been a year



of consolidation for LIC Housing Finance.

"Right at the beginning of the (financial) year, we went in for a major technology

Tribhuwan Adhikari, managing director and chief executive of LIC Housing Finance.

> upgrade. We also conducted a major overhaul of our organizational structure. Then in August there was a change in leadership when I came in," he

be cautious. Its stage-three loans or bad loans were at 4.26% of the loan book in Q3. down from 4.33% in the previous quarter. Detailing the changes in the organizational structure and on the technol-

lender shifted to a new lending platform after using the previous one for almost 13 years. "[The old platform] was doing well but was slightly constrained in adapting to new

technologies. As a company

ogy front, Adhikari said the

Adhikari added that owing

to LIC Housing Finance's bad

loans and poor decisions in the

past, the lender had decided to

ward was going to be digital,' he said. He added, however, that the

we realized that the way for-

mortgage lender had a few performance issues with the new platform that took almost four months to stabilize. The other part of the restructuring, he said, was opening 44 cluster offices for credit appraisal.

"All these things are now over and in Q4 you will see much better growth in the loan book. FY25 is going to be the year of delivery for LIC Housing Finance. We will go all guns blazing and have given a guidance of 15% loan book growth in FY25," he said.





Policy in works to spur part-ownership of jets

While demand for private jets surged during covid, it retreated thereafter

anu.sharma@livemint.com **NEW DELHI**

he government hopes more people will take to co-owning and flying by private jets once it frames clearer, and friendlier rules on fractional ownership of aircraft, potentially helping a nascent industry take off.

While demand for private jets and helicopters surged during the covid years, it retreated thereafter. The civil aviation ministry, hoping to revive interest in the sector, is now fine-tuning its policy on fractional ownership of aircraft to strengthen the ecosystem for private charters, said Shankhesh Mehta, director, ministry of civil aviation.

... we believe there are passive investors who would want to acquire an aircraft but are waiting for clarity," Mehta said. "The idea is to have as enabling a legislation as possible in place so that we have a NetJets coming out of India."

NetJets Inc., an Ohio-based company owned by Warren Buffet's Berkshire Hathaway, is a global leader in the fractional ownership space, and currently has more than 750 fractionally-owned busi-

ness jets. The company has created a program that allows flexibility in the ownership and operation of aircraft by individuals and corpora-

"We have to have two major entities in this programme. One would be owners

or the fractional owners, who would bring in the money, and the other would be an entity or an operator who would acquire and eventually operate the aircraft for the fractional owners," said Mehta.

"We want to insulate the fractional owners from the regulatory compliances as far as possible, and therefore the pivot of this programme is the operator," he



Depending on size, range, model and features, a private jet can cost anywhere from \$2 million to over \$100 million.

Fractional ownership, a concept still gaining traction in India, allows an entity or an individual to buy a stake in an aircraft and share its flying hours and crew with other part-owners. As per India's draft framework, a part-owner must hold a certain minimum stake, which is likely to be set at between 5% and 10%, Mint

had reported in December. Mehta said the civil aviation ministry has broadly outlined the policy requirements and is working on addressing the taxation implications for investors buying a stake in an aircraft. "How this transaction would

be structured? That is still in the works as there are taxation implications,"

The ministry is also working on defining the entity that would operate the aircraft on behalf of the fractional owners.

"The entity would acquire the aircraft locally or import it, then sell it fractionally to various owners. And thereafter, once the possession and control of that aircraft is assigned back to the entity that originally acquired the aircraft, it operates this aircraft for the use of those fractional owners." Mehta said.

He added that the operator could also offer the aircraft for hire to third parties by obtaining a non-scheduled operator permit, which allows carriage of passengers on charter flights on per-seat basis or by way of chartering the whole aircraft, or

In 2022, there were 95 non-scheduled operator permit holders in India, collectively owning a fleet of 330 charter aircraft, show latest data available from the Directorate General of Civil Aviation.

Depending on size, range, model, and features, a private jet can cost anywhere from \$2 million to over \$100 million.

India's aviation industry is optimistic that a model similar to that of Netjets would work in the country. Netjets started as Executive Jet Aviation in 1986 and created a program offering aircraft owners increased flexibility in operations and ownership by individuals and corpo-

Airtel's Dec quarter profit jumps 55%

gulveen.aulakh@livemint.com NEW DELHI

harti Airtel's consolidated net profit in the quarter ended December rose nearly 55% year-on-year to ₹2,442 crore, helped mostly by subscriber additions and a rise in average revenue per user.

India's second-largest telecom operator by subscribers posted revenues of ₹37,900 crore during the quarter, up 5.9% from the same period a vear ago, backed by a strong and consistent performance by India operations, which recorded quarterly revenues of₹27,811 crore, up 11.4% year-

However, a devaluation of African currencies impacted the company's consolidated numbers for the quarter.

"Revenue from India business sustained its momentum and grew sequentially by 3%, while the consolidated revenue was impacted by the devaluation of the Nigerian Naira and Malawian Kwacha," Bharti Airtel managing director Gopal Vittal said.



India's second-largest telecom operator by subscribers posted revenues of ₹37,900 cr during the quarter, up 5.9% on year. REUTERS

Airtel reported a one-time charge of ₹130 crore coming from foreign exchange losses due to the currency devaluations. The Africa business reported a 92% fall in net profit to \$15 million, with finance costs more than doubling to \$352 million.

Mobile services revenues from India operations rose 11.8%, led by 4G and 5G customeradditions of 28.2 million over last year. 4G customers account for 71% of the company's total India customer base of 345 million. The Sunil Mittal-promoted carrier said

that it added 0.9 million postpaid customers in the Decem ber quarter.

The average revenue per user, or ARPU, a key metric of profitability, bettered market expectations at ₹208 per month, up 7.7% y-o-y and also higher than ₹203 it posted in the quarter ended September 2023, helped by acquisition of high-value customers and improved realizations. Airtel's ARPU remains the highest among competitors Reliance Jio, which has the largest customer base but has an ARPU of ₹181.7, and No. 3 carrier Vodafone Idea that reported ARPU of ₹142 in the December quarter.

"Even at this ARPU, our return on capital employed, however, continues to be low at 9.4%. To ensure industry health, tariff repair is extremely critical." Vittal said.

Its India business posted Ebitda of ₹14,985 crore, and Ebitda margin at 53.7%, up 1.1 percentage points from the same period last year. Capital expenditure for the quarter was at ₹7,756 crore, as the carrier continued to expand its 5G coverage across the country. It rolled out more than 12,300 towers in the quarter to strengthen network coverage. taking the number of towers set up in the past 12 months to more than 45,000. Airtel aims to complete pan-India 5G coverage by March.

Last month, the carrier acquired a 97.1% stake in Beetel Teletech along with its 49% stake in Dixon Electro Appliances, as part of the company's strategy to enable indigenization initiative within ecosystem of telecom products, and in line with the government's policy of 'Make in India'.

Ola Cabs' valuation slashed by 30% to \$2 bn

Reuters

feedback@livemint.com BENGALURU

S asset manager Vanguard has cut Indian ride-hailing company Ola Cabs' valuation by 30% to under \$2 billion in at least its third-straight mark down, a regulatory filing showed, as the start-up is locked in a battle for market share with Uber

Vanguard now values ANI Technologies, Ola Cabs' parent company, at about \$1.88 billion, according to a filing with the US Securities and Exchange Commission, which did not mention a reason for the valuation cut. It last valued the company at about \$2.65 billion in August 2023.

Ola Cabs did not immedirequest for com-

ment. Ola Cabs was co-founded by Bhavish Aggarwal in 2010 and found immediate backing from marquee investors such as Softbank and Tiger

Global, besides Vanguard. These investors injected millions into Ola as it competed with Uber to dominate one of

the world's most populous ANI's most recent fundraise,

in 2021, valued it at \$7.3 bilately respond to a Reuters | lion. However, the decadelong, bruising

> The ride-hailing price war with Uber has been company is yet exacerbated in to report a profit. recent years by Its losses new, more niche narrowed by 65% entrants such as to ₹1,083 crore BluSmart, alongin fiscal 2023 side continually changing govern

> > in fiscal 2023.

ment regulations As a result, Ola Cabs is yet to report a profit. Its losses narrowed by 65% to ₹1.083 crore

The fund manager, which purchased shares for \$50 million in 2015, now values them at \$13.3 million, marking a 29% decline from its last valuation of \$25 million.

Ola Cabs has also incubated an e-scooter company, which Aggarwal spun out into a separate entity in 2019.

Ola Electric, the e-scooter maker, is now looking to raise \$662 million in an initial public offering.

Aggarwal also heads the AI startup, Krutrim, which secured \$50 million at a \$1 billion valuation last month in a funding round led by Matrix Partners India.

Boeing picks more holes in drills on 737

feedback@livemint.com

oeing co. found more

mistakes with holes drilled in the fuselage of its 737 Max jet, a setback that could further slow deliveries on a critical program already restricted by regulators over quality lapses. The latest manufacturing slip originated with a supplier and will require rework on

about 50 undelivered 737 jets to repair the faulty rivet holes, Boeing commercial chief Stan Deal said in a note to staff. While he didn't identify the contractor, a spokesman for fuselage supplier Spirit Aero-Systems Holdings Inc. said it's aware of the issue and will conduct repairs.

The extra time required for inspections and repair work could delay near-term plane deliveries, Deal said in his memo, which was seen by Bloomberg News.

The housing association

alleged that MIAL, in which

Adani Airport Holdings Ltd

holds a 74% stake, had illegally

initiated demolition of 19

vacant buildings at the Air

India colony in Kalina, a west-

In its plea before the high

court, the housing associa-

tions opposed the Airport's

expansion plans. The associa-

tion claimed that on 15, 16 and

18 January, the representative

of MIAL, along with some out-

siders, 'illegally' entered the

ern suburb in Mumbai.



be set for jet

Boeing shares have fallen 12% since the start of 2024. REUTERS

"This is the only course of action given our commitment to deliver perfect airplanes every time," Deal said in his note.

The defect follows a string of manufacturing lapses at Boeing, including a near-catastrophic panel blowout on an Alaska Airlines 737 Max last month. The Federal Aviation Administration has stepped up scrutiny of Boeing's manufacturing and supplier systems and has capped 737 produc

tion until quality improves. Boeing shares fell 1.6% in premarket US trading on Monday. They had declined 20% this year through Friday, the worst performance on the

Dow Jones Industrial Average Wichita, Kansasbased Spirit Aero, also slid 1.6%. The shares had fallen 12% since the start of 2024.

disclosed Sunday is the latest in a

said a worker at a Boeing sup plier flagged that two holes in the plane's fuselage may not exactly meet specifications. The problem "is not an immediate flight safety issue and all

The latest manufacturing slip started with a supplier and will require rework on 50 undelivered **737 jets**

The problem

series of glitches originating with Boeing's former aerostructures unit. A drilling fault on an aft pressure bulkhead supplied by Spirit Aero slowed deliveries of the 737 Max last year, the planemaker's most important generator of cash flow. A separate issue with tailfin fittings affected output earlier in 2023.

In the latest instance, Deal 737s can continue operating

safely," he said. Still, he said many employees have expressed frustration at how unfinished work, either by suppliers or within Boeing's factories, can ripple

through aircraft production lines. To address this, Boeing has recently told a major supplier to hold shipments until all work has been

properly completed, he said. "While this delay in shipment will affect our production schedule, it will improve overall quality and stability," Deal said

CIN: L22121DL2002PLC117874 Registered Office: Hindustan Times House, 18-20, Kasturba Gandhi Marg, New Delhi - 110 001 Ph.: +91-11-66561333; Fax: +91-11-66561270 **E-mail:** investor@hindustantimes.com: **website:** www.htmedia.i

NOTICE OF POSTAL BALLOT

NOTICE is hereby given pursuant to Sections 108, 110 and other applicable provisions, if any, of the Companies Act, 2013 (the 'Act'), read with Rules 20 and 22 of the Companies (Management and Administration) Rules, 2014 (the Rules'), Regulation 44 and other applicable regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'SEBI LODR'), the Secretarial Standard - 2 on General Meetings issued by the Institute of Company Secretaries of India ('SS-2'), each as amended, from time to time and Circulars issued by the Ministry of Corporate Affairs Government of India ('MCA') viz General Circulars No. 14/2020 dated April 08, 2020, No. 17/2020 dated April 13, 2020, No. 22/2020 dated June 15, 020, No. 33/2020 dated September 28, 2020, No. 39/2020 dated December 31, 2020, No. 10/2021 dated June 23, 2021, No. 20/2021 dated December 08 2021, 03/2022 dated May 05, 2022, 11/2022 dated December 28, 2022 and 09/2023 dated September 25, 2023 (collectively referred to as 'MCA Circulars') it is proposed to seek approval of members via Postal Ballot process by e-voting only, in respect of the following business as set out in the Postal Ballot Notice dated January 19, 2024 (the 'Notice'), circulated to the members.

Description of Special Business Appointment of Shri Ashwani Windlass (DIN: 00042686) as an Independent

Director, not liable to retire by rotation

In compliance with the provisions of the Act. MCA Circulars and the SEBI LODR the Company has completed dispatch of the Notice through e-mail on **Monday** February 05, 2024 to those Members whose e-mail address is registered with Depository Participant (in case of electronic shareholding)/the Company' Registrar and Share Transfer Agent (in case of physical shareholding). The detailed procedure/instructions on the process of e-voting is specified in the

Date: February 5, 2024

The cut-off date for the purpose of reckoning voting rights and sending Notice is Friday, February 02, 2024 ('Cut-off date'). Members whose name appears in the Register of Members/List of Beneficial Owners as on the Cut off date shall be entitled to avail the facility of remote e-voting. A person who is not a Member as on the cut-off date shall treat this notice for information purposes only.

The Company has engaged the services of National Securities Depositor Limited ('NSDL') as the agency to provide the e-voting facility. The e-voting facility shall commence at 9.00 A.M. (IST) on Tuesday, February 06, 2024 till 5.00 P.M. (IST) on Wednesday, March 06, 2024. Thereafter, the e-voting module shall be disabled by NSDL. Once the vote on the resolution is cast by the Member, he/she shall not be allowed to change it subsequently.

Manner of Registering/Updating email address: Members holding shares in dematerialized mode, are requested to

register their email addresses and mobile numbers with their relevan depository through their depository participants.

Members holding shares in physical form and who have not registered updated their KYC details including e-mail address with the Company or RTA, may register/update such details by downloading the relevan forms from the link https://www.kfintech.com/ and send them along with details like name, folio number, scanned copy of the share certificate (front and back) and self-attested scanned copy of PAN and Aadhar Card, either in writing to KFin Technologies Limited Unit: HT Media Limited, Selenium Building, Tower B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad Rangareddy, Telangana, India - 500 032 or by sending e-mail to www.einward.ris@kfintech.com

Results of Postal Ballot will be declared by the Chairperson or any other person authorised by her, on or before Friday, March 8, 2024 by 5.00 P.M. (IST). The voting results along with the Scrutinizer's report of Shri Sanke Jain, Practising Company Secretary, will be hosted on the Company's website viz. https://www.htmedia.in/ and on NSDL's website viz www.evoting.nsdl.com. The result shall also be intimated to the Exchanges viz. BSE and NSE at www.bseindia.com and www.nseindia.com, respectively.

In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 and 022 - 2499 7000 or send a request at evoting@nsdl.com

Manhar Kapoor

Group General Counsel and Company Secretary

punjab national bank पंजाब नैशनल बैंक

HUMAN RESOURCES DIVISION, HEAD OFFICE PLOT NO. 4, SECTOR 10, DWARKA, NEW DELHI-110075

NOTICE PUNJAB NATIONAL BANK INVITES ONLINE APPLICATIONS FOR

HE FOLLOWING POSTS:-					
Post Code	Name of the Post	Grade/ Scale	Number of Vacancies	Scale of Pay	
01	Officer-Credit	JMGS I	1000	36000-1490/7-46430- 1740/2-49910-1990/ 7-63840	
02	Manager-Forex	MMGS II	15	48170-1740/1-49910- 1990/10-69810	
03	Manager- Cyber Security	MMGS II	05	48170-1740/1-49910- 1990/10-69810	
04	Senior Manager- Cyber Security	MMGS III	05	63840-1990/5-73790- 2220/2-78230	

Applications have to be submitted only in online mode from 07.02.2024 to 25.02.2024. For details and submission of online application, kindly visi the Bank's website www.pnbindia.in.

For gueries, kindly mail to recruitmentho@pnb.co.in

GENERAL MANAGER (HRD) Date: 03.02.2024

IRCTC Invites following Bids/Applications For empanelment of PAD items (packaged chips, biscuits, namkeen

juices, bakery, confectionary etc.) for supply in IRCTC Units (static and mobile) under various categories and segments. The empanelment documents are periodically uploaded on www.irctc.com 8 www.tenderwizard.com/IRCTC. E-mail: empanelment@irctc.com I) For Open E-Tender No. CO/NIT/FC/2024/01 cum auction for setting up operation and management of Food Court at Cuttack Railway Station Last Date for submission 20.02.2024 upto 15:00 hrs. E-mail: fp.ffu@irctc.com



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E-TENDER NOTICE

 $U.P.S.R.T.C.\ is\ inviting\ E-tenders\ from\ only\ eligible\ sources\ (Eligibility\ following\ in\ tender\ is\ given\ in\ tender\ document\ for\ following\ depots:-$ Name of Items: - TECHNICAL BID & FINANCIAL BID FOR PERIODICAL MAINTENANCE, OVERHAULING OF ASSEMBLIES, BODY WORK ON TATA/LEYLAND BUSES WITH LABOUR, LUBRICANTS AND SPARE PARTS COST WITH NEW AND RTD TYRE

I-Taj Depot, Agra region, 2-Sahibabad Depot, Ghaziabad region, 3-Sohral 1-laj Depot, Agra region, 2-Sahibabad Depot, Ghaziabad region, 3-Sohrab Gate Depot, Meerut region, 4-Chutmalpur Depot, Saharanpur region, 5-Etah Depot, Aligarh region, 6-Najibabad Depot, Moradabad region, 7-Badaun Depot, Bareilly region, 8-Hardoi Depot, Hardoi region, 9-Etawah Depot, Etawah region, 10-Vikas Nagar Depot, Kanpur region, 11-Jhansi Depot, Jhansi region, 12-Awadh Depot, Lucknow region, 13-Sultanpur Depot, Ayodhya region, 14-Zero Road Depot, Prayagraj region, 15-Ballia Depot, Azamgarh region, 16-Deoria Depot, Gorakhpur region, 17-Cantt Depot, Varanasi region, 18-Banda Depot, Chitrakoot region, 19-Balrampur Depot, Devipatan region, Availability & e-submission of e-Tender on e-portal : - W.E.F. 06.02.2024 to 27.02.2024 up to 15.00hrs.

Opening of e-Tender document: - 28.02.2024 at 11.00 Hrs.

All e-tenders of UPSRTC shall be available on the website of Govt e-portal **etender.up.nic.in** Detailed Bill of quantity, Eligibility for participating in ender, Other terms and conditions of the tender and calendar/timing of the ender may be seen on Govt. e-portal **etender.up.nic.in**

Please do visit etender.up.nic.in from time to time before last date of submission of tender for any possible amendment/corrigendum, addendum. Any amendment/corrigendum/addendum only published in e-portal of etender.up.nic.in. For any query/clarification regarding submission of e-tender vendors may call on following helpline numbers of NIC:--0522-2286809/808 2-0522-4130303/2298813 3-09935149327 Additional Managing Directo

Privanka Gawande priyanka.gawande@livemint.com he Bombay High Court on Monday rejected a petition filed by the Air India Staff Colony Association, opposing the demolition of unoccupied buildings in the Air India colony by Mumbai International Airport Ltd (MIAL) for its expansion.

The housing association alleged that MIAL had illegally initiated demolition of 19 vacant buildings at Kalina Air India colony. мих

HC junks plea against MIAL's expansion

colony with bulldozers to demolish the buildings in the

Following this, on 23 January 2024, these individuals, along with police personnel, illegally demolished a part of the building No.39/D. The association alleged that these persons threatened their members, aiming to demolish the buildings and forcefully evict them. Thereafter, the Air India

Staff Colony Association along with Air India 2nd Colony Association, Indian Airlines Staff Colony Association and Indian Airlines Residents Colony approached the city court at Dindoshi seeking an injunction against MIAL. However,

court denied ad-interim relief in favour of the petitioner The petitioners then chal-

in its order of 25 January, the

lenged the Dindoshi court order before the Bombay High Court.

"This court does not find

any error in the impugned

order dated 25 January 2024, declining to grant ad-interim protection in favour of the appellants (Association). The appeal from order is devoid of merits and is dismissed accordingly. As a seguel to the above, pending interim application also stands disposed of", said a bench led by Justice R.N. Laddha, while upholding the city court's order.

The order follows MIAL's official statement issued in January saying that it intended to demolish only the 19 unoccupied buildings, and not the other buildings that are inhabited.





JSW builds ₹6K cr war chest for port M&As

The company is assessing the trans-shipment project in Great Nicobar

naman.suri@livemint.com **NEW DELHI**

SW Infrastructure Ltd, a private port operator, has earmarked about ₹6,000 crore for acquiring strategic assets, with an aim to bolster its presence in an industry dominated by the Adani group. The firm is exploring a stake acquisition in a government-owned port slated for privatization, a senior executive of the company said.

Arun Maheshwari, joint managing director and chief executive of JSW Infra, said the company has one of the strongest balance sheets in the ports sector and the headroom is good enough to expand aggressively, as long as the opportunity is value accretive. "Today, our net debt/ Ebitda is virtually zero and with the kind of Ebitda we have, I can safely spend ₹5,000-6,000 crore without blinking," he said. Ebitda is earnings before interest, taxes, depreciation and amortization.

JSW Group is evaluating all privatization prospects offered by the government, including the ambitious trans-shipment port project at Galathea Bay in the Great Nicobar Island.

Pointing out that the government owns about 50% of port capacities in India, which throws opportunities for private

players big in terminal operations, Maheshwari said the company is assessing the upcoming Nicobar project. "Once it comes into the block for bidding or offers, that time we will assess and see how we can participate," he added.

Last month, Sarbananda Sonowal, the minister of ports, shipping and waterways had announced that the government has received expressions of interest from II entities for the ₹41.000crore international trans-shipment port project in Great Nicobar Island. This initiative, expected to span 30 to 50 years, will attract investments through government

According to minister Sarbananda Sonowal, the government has received EoIs from 11 entities for the ₹41,000-crore trans-shipment port in Great Nicobar Island.

THE port may rise as

trans-shipment hubs

Klang, and Colombo.

such as Singapore,

and public-private partnerships (PPP) based on its phase requirements.

The proposed Andaman and Nicobar port, designed to handle 16 million containers annually, is set for a phased development. With an initial phase costing 18,000 crore and aiming for a 2028 completion, it will start with a capacity to man-

NEW COMPETITOR

THE initial phase of

the project, pegged to cost ₹18,000 crore

completed in 2028

The strategic location near major trade

routes positions it as a competitor to exist-

ing trans-shipment hubs like Singapore,

Adani Ports is India's largest port opera-

tor and is about three and a half times

larger than JSW Infra with a capacity to

age four million containers.

Klang, and Colombo.

handle 580 million tonnes per annum, compared to JSW's 170 million tonnes.

"In the realm of port management and operation, substantial financial resources and a wealth of experience are imperative. (Only a) few entities in the domain are equipped with both and supported by their robust balance sheet. Despite the

formidable presence of any one company, smaller players have ample expansion opportunities, fuelled by the government's commitment to port privatization, ensuring a conducive environment for growth," said Varun Gogia, vice-president and sector head at ratings agency Icra Ltd.

The government has said the PPP for this project would be on landlord mode, in which the private company will have flexibility to develop storage area, container handling equipment and other infrastructure based on its own market and business

assessment, among other benefits.

Show outcome, get loan: Govt tells states

FROM PAGE 1

Interest-free loans with a tenure of 50 years have played a vital role in stimulating capital spending by the states and catalysing the economy in the aftermath of the pandemic. States in India make 20–25% of the overall infrastructure spending, a key focus area for the government.

The scheme was launched in FY21 to help states after the pandemic with an allocation of ₹12,000 crore. It stepped up the allocation to ₹15,000 crore in FY22, and dramatically scaled that up to ₹1.07 trillion in FY23 with ₹27,000 crore linked to specific reforms by

In FY24, ₹1.3 trillion was earmarked for the scheme, and about ₹30,000 crore of that allocation was marked out as outcome-based. The remaining ₹l trillion had the same condition as is being proposed for FY25—states had to ensure that the loan was used to supplement their capex and not a substitute for it.

The actual spending by the states, however, was lower **Results matter** The centre has linked ₹75,000 crore to outcomes under the special assistance scheme for states for 2024-25 but is yet to fix the conditions.

than budgeted (see chart). The conditions states had to

(FY24) to avail

the central loans In FY24, ₹1.3 tn included reforms was earmarked in the housing for the scheme, sector, providing and about incentives for ₹30,000 cr of that scrapping old was marked as government outcome-based vehicles and ambulances, reforms in urban

planning and urban finance, increasing housing stock for police personnel, and setting

up libraries with digital infrastructure at panchavat and meet in the ongoing fiscal year | ward levels for children and

> So far, the Centre hasn't decided on the terms and conditions for FY25. "It may not be the same conditions as last year. Specific reforms and con-

ditions are vet to be decided," Somanathan said. "The guidelines will also be similar, but not the same."

For loans not linked to specific reforms, one criterion that is expected to be followed is that they would be given for projects that are set to be com pleted within the fiscal year.

In FY24, as many as 16 states opted for the loan scheme, namely Arunachal Pradesh, Bihar, Chhattisgarh, Goa, Gujarat, Harvana, Himachal Pradesh, Karnataka, Madhya Pradesh, Mizoram, Odisha, Rajasthan, Sikkim, Tamil Nadu, Telangana and West Bengal.

Finance minister Nirmala Sitharaman said in an interview with Mint that projects are best developed when the capex is used up within 12 months, even though several capital expenditure projects have long gestation projects running into 24 to 36 months or more.

"But the condition that we have put is that you spend that money within 12 months. My monitoring clearly showed me that wherever capex is used up within 12 months, people have done brilliantly," the finance minister said.

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Box office sizzles even as footfall fizzles

FROM PAGE 1

However, the strategy may have backfired for films that didn't find positive word-ofmouth, or those that didn't feature big stars and were made at smaller scales.

If prices weren't as high, some titles could have managed better numbers, as was the case until a few years ago.

"While audiences are ready to spend on premium, luxury experiences when the film demands it, the options are many now. Films are streaming at home within eight weeks of theatrical release "film distributor and exhibitor Sunny



Low levels of marketing by studios also led to lower footfall in cinemas.

Khanna explained. Others point to low levels of marketing by studios, which translated into low awareness levels among viewers, especially those beyond the metros, and lowered footfall.

"Awareness levels are so low that there is no

urgency created among people to come watch a film. There has to be a sense of FOMO (fear of missing hit footfall and out)." Amit revenues Sharma, managing director, Miraj Entertainment, a

company that runs movie theatres, said, and added that overall admissions were 20% lower than pre-covid days.

Rahul Puri, managing director, Mukta Arts and Mukta A2 Cinemas, said covid caused a break in the habit of people visiting cinemas, which has affected both

The pandemic footfall and reve caused a break in nues. However he remains hopeful the habit of that things will people visiting change. cinemas, which "We see a

> change in the pattern and, going forward, we do expect footfall to go back to pre-covid levels, and

even exceed them due to the accessibility of screens increase ing in smaller towns," Puri said.

How BoB gave out gold loans without gold in target chase

THE Andaman and

designed to handle

day. "This back-dating of repayment tricks the system into believing that the loan has been recovered on the day of the disbursement, thus reversing interest charges," said one of the employees cited above. All of them spoke on the condition of anonymity.

BoB currently charges an interest of 9.4% on retail gold loans and provides up to ₹50 lakh against gold jewellery, as per its website.

The violation comes to light months after the Reserve Bank of India (RBI) penalized the state-owned lender for violations related to onboarding of customers on its mobile app.

BoB seems to have got a whiff of the matter during the year. According to an internal bank document in December, an offsite surveillance by its audit division detected anomalies between April and September, pertaining to some gold loans that were opened and closed within three months. *Mint* has seen a copy of the document.

The bank found that while 4.679 loan accounts were closed within one to three days, 238 were closed on the same day; and 2,512 were opened and closed within the campaign period, referring to campaigns to push specific loan products.

When contacted, a spokesperson for Bank of Baroda said the bank periodically undertakes internal audits across its business verticals.

"One such audit in gold loans where the bank has around 27 lakh (2.7 million) accounts, identified some anomalies in a few gold loan accounts where there was a deviation from the stipulated guidelines," the spokesperson said, adding that it has promptly taken necessary corrective action to ensure compliance with the estab-



BoB currently charges an interest of 9.4% on retail gold

lished guidelines. "The bank has strong internal processes and control mechanisms in place, and is committed to adhering to the highest standards of compliance and governance."

State-owned banks are late entrants to retail gold loans, a sector traditionally dominated by gold loan non-bank financiers. Banks, however, are gradually gaining some foothold. Gold loans against jewellery issued by banks stood at over ₹1 trillion as of December, up 18.6% year-on-year (y-o-y), showed data from RBI. At Bank of Baroda, gold loans stood at ₹3,682 crore in Q3, up 78% y-o-y but constitutes 1.8% of the retail loan book.

Experts said disbursing gold loans without collateral directly contravenes the basic principles of lending against collateral. "If these loans turn bad or the gold ornaments do not exist, the bank risks losing the loan amount, which will have significant financial implications for the bank and its customers," said Ankur Mahindro, managing partner at Kred Jure, a full-service boutique law firm.

Mahindro added that surprise and regular audits act as a deterrent against potential violators who are aware that their actions are likely to be discovered.

Dr Agarwals Health Care plans an IPO

The hospital chain was founded by Dr Amar Agarwal as a single clinic in Chennai in 1957. Over the past few years, it set up chains across several states. While the parent company AHCL has a larger number of assets under its belt, the listed subsidiary AEHL has

AHCL operates in Maharashtra, Tamil Nadu, Punjab and Delhi, and holds over 71% in AEHL. AEHL owns some hospitals in Tamil Nadu, and has a market value of around Rs 1360 crore on the BSE.

Between the parent and the subsidiary, the hospitals offer eve care services for cataract, laser correction, vitreo-retinal surgery, corneal transplant, glaucoma and squint. Superspeciality eye care services such as paediatric ophthalmology, ocular oncology, neuroophthalmology, uvea and oculoplasty are also offered at its tertiary hubs, according to its website.

In 2019, AHCL raised capital $from \, Temasek. \, Over \, 2022 \, and \,$



AHCL operates in Maharashtra, Tamil Nadu, Punjab and Delhi,

2023, TPG and Temasek put in more money. Following the last round in August 2023, its equity valuation stood at over ₹6,000 crore, group founder and chairman Amar Agarwal said in an interview with the Mint in August. Agarwal said the company plans to double its eye centres across India from around 150 clinics

A Crisil credit rating report dated 6 September 2023 said the company's financial risk profile has strengthened on the back of recent equity infusion from existing investors. "[T]he business performance continues to remain robust with steady and sustained stabilization of the recently added centres. Net worth would improve to over ₹1,200 crore by the end of the current fiscal (FY24) resulting in a sharp improvement in capital structure," the report said.

The report added that equity raised by Dr Agarwals would help fuel medium term through greenfield expansion and acquisition.

"The group is estimated to grow at over 30% CAGR in the current fiscal while the growth would witness acceleration

over the coming fiscals with the addition and scaling up of centres. The timely ramp up and stabilization of operations in the newly added centres would remain key rating monitorable," the report said.

Dr Agarwals Health Care reported consolidated net sales of around ₹1,018 crore for FY23, on a profit of ₹103 crore, up from a revenue of ₹696 crore, on a profit of ₹43.1 crore. according to data platform VCCEdge. Several investors are opting to list their companies due to the rich multiples offered in the primary markets. The Sensex and the Nifty have both risen sharply over the last year—the Nifty is up over 22%, while the Sensex is up over 18% year-to-date.

"We remain structurally positive in the hospitals space and expect momentum to continue in FY24 with improvement in occupancy, better case-payor mix and new capacity additions," said a research report on the hospital sector published by brokerage Prabhudas Lilladher dated 6 Octo-

Runaway rise in PSU scrips spurs worries

FROM PAGE 1

unusual, nor surprising, and neither are the stocks in bubble territory," said Deepak Shenoy, founder of portfolio management firm Capital Mind. "The rally can be attributed to a combination of underperformance in the past many years and

some change in fundamentals.' Shenoy pointed to NTPC, which proposes to generate nuclear power from being a thermal power producer, and PFC and REC getting into the renewable financing space.

Incidentally, investors who acted on Prime Minister Narendra Modi's jibe at the Opposition last August-he had asked investors to buy shares of PSUs criticized by the latterappear to have got rich, led by a surge in shares of LIC. Twenty two of the 56 PSU index stocks hit new records on Monday.

Shenoy of Capital Mind said, "What's probably taken the market by surprise is the re-rating of many of these stocks together. This keeps happening in market cycles. Even after the rise, company valuations aren't stretched. Look at IOC, which trades at five times price to earnings multiple while its net profit grew ₹80.6 billion (in Q3FY24) against market estimates of ₹49.14 billion," he

explains. Yet, the simultaneous run-up in PSU stocks over the past three months has taken the index into vastly overbought territory, indicated by the relative strength index or RSI, which measures price

movement speed and change. Rohit Srivastava, founder of analytics firm IndiaCharts said the reading hit a record high of 92.35 in the week ended last Friday. A measure above 90 last happened on 12 September 2003, after which the index corrected 18.5% in the subsequent week. "Such steep corrections could happen again before any rally resumes," cau-

tioned Srivastava. ram.sahgal@livemint.com

Spending on advertisements by FMCG cos likely to rise in Q4

FROM PAGE 1

Hindustan Unilever Ltd (HUL), said during a post-earnings call last month.

Experts said ad spends are expected to rise going ahead. "In FY25, given raw material is likely to be stable and rural demand is likely to start recovering, FMCG companies will increase ad spends-to-sales ratio a bit," said Abneesh Roy, executive director, Nuvama Institutional Equities.

According to the BNP Paribas report, edible oil prices were down 30% year-on-year (y-o-y) in Q3, while that of crude oil were down 7% over the same period after declining for three preceding quarters. Palm oil prices were down 6% y-o-y in the third quarter of FY24, it said. Vora of BNP Paribas further said: "We think these companies will also need to focus on improving product visibility, especially for new launches, as competition remains high from both organized and unorganized play-

as skin cleansing and laundry, investments as well," Tiwari get further amped up in competition.

Vatika shampoo maker Dabur India increased A&P investments by around 36%

HUL said in categories such

the company raised grammage or expanded trade promotions. "But equally, for these categories, along with other premium portfolios and other categories, we further dialled up A&P said, adding that ad spends will response to greater market

year-on-year in the December



December quarter.

quarter. "We believe these media investments are essential to drive long-term sustainable growth and maintain our market leadership," said Mohit Malhotra, CEO, Dabur India. The company will continue

Liquormajor Diageo India's to drive profitable growth across its business verticals.

backed by investments in distribution network, brands, manufacturing, digital and organizational capabilities, Malhotra added. The company also launched more low pack sizes for rural markets.

A&Preinvestment rate was 11%

ter, reflecting the seasonality and investment behind the brands during the festive quarter as well as in the cricket world cup, the company said. The ongoing quarter will

of sales in the December quar-

remain a high A&P quarter for Diageo. "There are two or three reasons for it; one is that Don Julio (tequila) has just been launched, we would want to sustain our A&P investments on

that. There is some discussion in view of the general election, the IPL probably to be advanced, so WPL or Women's Premier League and IPL will happen in February and a good part of it might as well happen

in March. So, we would want to remain absolutely salient during the cricket season when the entire country kind of gets together," said Pradeep Jain, CFO, Diageo India. The company will also be

Liquor major

Diageo India's A&P reinvestment rate was 11% of its sales in the December quarter

injecting "some amount" of A&P into its popular or low-priced brands to resurrect the momen tum, it said.

the December quarter, Colgate-Palmolive (India) Ltd's ad spends grew 20% y-o-y

Meanwhile, in

and stood at 14.7% of revenue. The quarter saw Colgate relaunch its second largest toothpaste brand, Maxfresh, and the "Sweet Tooth-Brush at Night" campaign.





Laptop sales stall on enterprise weakness

Data shows laptop sales in 2023 were nearly flat for a second straight year

shouvik.das@livemint.com

NEW DELHI

aptop sales stagnated in 2023, hurt by tepid consumer demand and a broader slowdown in tech spending by companies in a year that has been one of the toughest for the domestic IT services sector.

Analysts expect sales to improve this year, driven by more affordable products and helped by the central government's production-linked incentives (PLIs) for IT hardware. However, challenges lie ahead for India's laptops market.

Data collated from three analysts for the personal computer (PC) sector showed laptop sales in 2023 were nearly flat for a second straight year, with shipments of these devices seeing a very slim year-on-year (y-o-y) growth. Overall, an estimated 10.8 million laptops were shipped in India through 2023—mostly unchanged from 2022.

Net revenue earned by brands selling laptops in India was around \$6.5 billion last year, at an average selling price (ASP) of ₹50,000 per unit. Both revenue and ASP of laptops in 2023 remained unchanged from 2022.

HP, Lenovo and Dell are the top three brands selling laptops in India and have a combined market share

of over 60% here. Industry analysts attribute the muted laptop sales to weak demand from enterprises. "Big enterprises are not buying much, because of which the commercial demand for laptops has

fallen. This is because companies are reducing IT spending to cut costs due to macroeconomic concerns," said Bharat Shenov, senior market analyst at market researcher IDC India.

The enterprise market, to be sure, is a bulk volume contributor to the overall laptop sales in India, and is seen as a key



Net revenue earned by brands selling laptops in India was around \$6.5 billion last year, at an average selling price of ₹50,000 per unit.

driver of incremental sales of laptops every year-with a higher buying frequency than individual consumers. However, 2023 has been a tough year for India's largest IT services firms—Tata Consultancy Services, Infosys, HCL Technologies and Wipro. Put together, the four companies, which

employed nearly 1.4 million people as of 31 December, reduced their overall headcount by 3.5%, or nearly 50,000 people, between April and December. While this is due to a slowdown in tech services businesses globally due to inflationary and geopolitical concerns, the market

for laptops is seeing a ripple effect. Shenoy added that the enterprise segment for laptops has seen a mid-single digit annualized decline in shipments, which further contributed to the weak market for laptops

"Combined with this, the first half of

the year saw low shipments since brands were consolidating leftover inventory of products. This led to a shipment decline in the first half of the year, which revived in the second half due to the festive period," he said.

Harmeet Singh Walia, senior analyst at Counterpoint India, said that the pandemic had fuelled a dramatic growth in demand for laptops and other devices in 2020 and 2021, as remote work became the norm. Once the pandemic ebbed, demand for laptops, particularly the pricier ones, subdued.

"If you look at various price brackets, only the price ranges of sub-\$200 and \$600-800 in laptops saw marginal growth in shipments. Other categories, which include \$200-400, \$400-600 and above \$800 remained practically the same in terms of shipments. This shows that there's no significant organic growth in laptops, and that the pandemic-induced slowdown in laptop demand is persistent," he said.

bhartí

Bharti Airtel Limited



Registered Office: Airtel Center, Plot no. 16, Udyog Vihar, Phase IV, Gurugram - 122015, India T: +91-124-4222222, F: +91-124-4248063

I. Audited Consolidated Financial Results for the quarter and nine months ended **December 31, 2023**

Email id: compliance.officer@bharti.in

(Rs. Millions; except per share data)

s.		Quarter ended	Nine months ended	Quarter ended
No.	Particulars Particulars	December 31, 2023	December 31, 2023	December 31, 2022
		Audited	Audited	Audited
1.	Revenue from operations	3,78,995	11,23,833	3,58,044
2.	Net profit for the period (before exceptional items and tax)	42,386	1,50,178	43,591
3.	Net profit for the period before tax (after exceptional items)	41,084	99,010	36,893
4.	Net profit for the period after tax (after exceptional items)	28,764	64,898	26,137
5.	Total comprehensive income / (loss) for the period	1,170	(20,404)	22,414
6.	Paid-up equity share capital (Face value : Rs. 5 each)	28,615	28,615	28,312
7.	Other equity	7,62,239	7,62,239	7,12,887
8.	Earnings per share (Face value: Rs. 5 each)			
	a) Basic :	4.27	9.48	2.81
	b) Diluted :	4.17	9.28	2.76

II. Audited Standalone Financial Results for the guarter and nine months ended **December 31, 2023**

(Rs Millions)

	(Not imment			
c		Quarter ended	Nine months ended	Quarter ended
S. No.	Particulars Particulars	December 31, 2023	December 31, 2023	December 31, 2022
110.		Audited	Audited	Audited
1.	Revenue from operations	2,38,660	6,97,744	2,16,061
2.	Net profit for the period before tax (after exceptional items)	20,056	48,007	(28,805)
3.	Net profit for the period after tax (after exceptional items)	14,144	31,643	(32,223)

Place: New Delhi

Date: February 05, 2024

The above are extract of the detailed format of Audited Financial Results (Consolidated and Standalone) for the quarter and nine months ended December 31, 2023 filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended from time to time). The full format of the quarterly financial results are available on the website of stock exchanges (www.nseindia.com and www.bseindia.com) and on the Company's website (www.airtel.in).

For Bharti Airtel Limited Sd/-

Gopal Vittal Managing Director & CEO DIN: 02291778

HCLTech | Supercharging Progress™

HCL TECHNOLOGIES LIMITED

Corporate Identity Number: L74140DL1991PLC046369 tered Office: 806, Siddharth, 96, Nehru Place, New Delhi-110019

rate Office: Plot No. 3A, Sector 126, Noida - 201304, U.P., India

Website: www.hcltech.com; E-mail ID: investors@hcl.com
Telephone: +91 11 26436336

NOTICE is hereby given pursuant to and in compliance with the provisions of Section 110

read with Section 108 and other applicable provisions, if any, of the Companies Act, 2013

('Act'), Rules 20 and 22 of the Companies (Management and Administration) Rules, 2014

('Rules') and Regulation 44 of the Securities and Exchange Board of India (Listing

Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI LODR Regulations'), read with the General Circular No. 14/2020 dated April 8, 2020, the

General Circular No. 17/2020 dated April 13, 2020, and subsequent circulars issued in this regard, the latest being 9/2023 dated September 25, 2023 issued by the Ministry of Corporate Affairs (collectively referred to as 'MCA Circulars'), the Secretarial Standards

issued by the Institute of Company Secretaries of India on General Meetings, and other

applicable laws, rules and regulations, as amended from time to time (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), to the members of HCL Technologies Limited ('Company') through Postal Ballot, for voting via remote e-voting process only ('remote e-voting'), to seek their approval for the following

Appointment of Ms. Bhavani Balasubramanian (DIN 09194973) as an

In compliance with the MCA Circulars, the Company has completed the dispatch of the Postal Ballot Notice, by electronic mode only, on Monday, February 05, 2024 to those members of the Company whose names appeared in the Register of Members and the Register of Beneficial Owners as maintained by the Company and the Depositories respectively, as at close of business hours on Wednesday, January 31, 2024, ('the Cut-off

date') and whose e-mail addresses are registered with the Company and the

Depositories. The said Postal Ballot Notice dated February 05, 2024, is also available on the Company's website at www.hcltech.com, websites of the Stock Exchanges i.e. BSE

Limited ('BSE') and National Stock Exchange of India Limited ('NSE') at www.bseindia.com and www.nseindia.com respectively, and on the website of National

The members whose names appeared in the Register of Members and the Register of Beneficial Owners as on the Cut-off date are entitled to vote on the Resolution as set forth in the Postal Ballot Notice. The voting rights of the members shall be reckoned in

proportion to the paid-up equity shares held by them as on the Cut-off date. A person who is not a member as on the Cut-off date shall treat the Postal Ballot Notice for information

In accordance with the MCA Circulars, the Company has provided the facility to vote on the Resolution by remote e-voting and for this purpose, the Company has entered into an

agreement with NSDL to facilitate the same. The detailed procedure and instructions for

The members are requested to note that facility to exercise vote through remote e-voting

The facility for remote e-voting will be disabled by NSDL upon expiry of the aforesaid

M/s. Nityanand Singh & Co., Company Secretaries (Membership No. FCS 2668; CP No.

2388) has been appointed as the Scrutinizer for conducting the postal ballot in a fair and

The members who have not registered their e-mail address, in order to receive this Postal

The members holding shares in physical form would need to send the Form ISR -1 duly

signed by the registered members along with the requisite documents mentioned in the Form to our Register and Share Transfer Agent at: Link Intime India Pvt. Ltd., Unit: HCL Technologies Limited, C-101, 247 Park, L.B.S. Marg, Vikhroli (W), Mumbai-400

February 06, 2024

At 05:00 P.M. (IST) on Wednesday,

Commencement of remote e-voting: From 09:00 A.M. (IST) on Tuesday,

Securities Depository Limited ('NSDL') at $\underline{www.evoting.nsdl.com}.$

remote e-voting are enumerated in the Postal Ballot Notice

Ballot Notice, can follow the process as mentioned below:

will be available during the following period:

End of remote e-voting:

transparent manner.

For shares held in Physical Form:

Special Business to be passed as a Special Resolution:

Independent Director of the Company

Canara HSBC Life Insurance Company Limited 139, Sector – 44, Gurugram-122003, Haryana (India)
Tel: 0124-4535500, Email: procurement@canarahsbclife.in NOTICE INVITING BIDS/OFFERS

Open Tender is invited against RFP for Sales Beat Management Tool dated 6-February-24. Above tender has been uploaded on https://www.canarahsbclife.com/tenders-notices.html vebsite of Canara HSBC Life Insurance Company Ltd. All prospective bidders are advised isit the aforesaid website for downloading the RFP.

Alembic

ALEMBIC PHARMACEUTICALS LIMITED

CIN: L24230GJ2010PLC061123 Regd. Office: Alembic Road, Vadodara - 390 003 Tel: 0265-6637300

Email: apl.investors@alembic.co.in Website: www.alembicpharmaceuticals.con

shipped in India

through 2023

Extract of Statement of Consolidated Unaudited Financial Results for

(₹ in Crores except per share data				
Quarte	Year Ended			
31.12.2023	31.12.2022	31.03.2023		
(Unaudited)	(Unaudited)	(Audited)		
1,630.57	1,509.02	5,652.62		
184.58	154.49	354.59		
184.58	154.49	354.59		
180.45	121.92	341.99		
181.49	124.94	355.36		
39.31	39.31	39.31		
9.18	6.20	17.40		
114.48	156.89	721.84		
	•			
	31.12.2023 (Unaudited) 1,630.57 184.58 184.58 180.45 181.49 39.31 9.18	Quarter Ended 31.12.2023 31.12.2022 (Unaudited) (Unaudited) 1,630.57 1,509.02 184.58 154.49 184.58 154.49 180.45 121.92 181.49 124.94 39.31 39.31 9.18 6.20		

Standalone details	Quarter Ended		Year Ended
	31.12.2023	31.12.2023 31.12.2022	
	(Unaudited)	(Unaudited)	(Audited)
Income from Operations	1,588.39	1,310.21	5,149.00
Profit Before Tax	256.70	144.31	345.93
Profit After Tax	233.24	119.13	346.73
Research and Development Expenses	113.75	149.02	699.39

The above is an extract of the detailed format of the Unaudited Financial Results filed with the Stock Exchanges. The detailed Financial Results are available on the Company's website at www.alembicpharmaceuticals.com and the Stock Exchange's website at www.nseindia.com and www.bseindia.com

For Alembic Pharmaceuticals Limited

Place : Vadodara Date : 5th February, 2024

Chirayu Amin Chairman and CEO



egd, Off: "Reliable House", A-6, Koh-e-fiza

COMPANY NOTICE In terms of the Reg. 47 of SEBI (LODR) Regulation 2015, Notice is hereby iven that the Board of Directors of th Company shall meet on Tuesday the 13th Day of February, 2024 at 4.30 P.M. to consider, inter-alia, and approve financial results of the company for the quarter ended 31st, December, 2023. The Notice is also available on the website of the Company i.e. 'Noorussabahpalace.com' and BSE

website www.bseindia.com. For Reliable Ventures India Limited

Date : 03/02/2024 Director





GUJARAT AMBUJA EXPORTS LIMITED

NURTURING BRANDS

Standalone Highlights for the Quarter and Nine Months Ended 31st December, 2023



STANDALONE FINANCIAL HIGHLIGHTS FOR THE QUARTER AND

HIGHLIGHTS	QUARTE	R ENDED	NINE MONTHS ENDED				
	31.12.2023	31.12.2022	31.12.2023	31.12.2022			
Net Sales	1301.78	1129.86	3580.49	3480.49			
EBITDA	163.99	135.40	438.35	428.24			
Cash Profit Before Tax	161.01	132.92	423.33	419.43			
Profit Before Tax	130.96	109.12	332.49	348.09			
Profit After Tax	100.66	81.92	254.52	260.62			
Cash Profit After Tax	130.71	105.72	345.36	331.96			
EPS - in ₹ per share	4.39	3.57	11.10	11.37			
(Face Value of ₹ 1/-)							

Regd. Office: "AMBUJA TOWER", Opp. Sindhu Bhavan, Sindhu Bhavan Road, Bodakdev, P.O. Thaltej, Ahmedabad - 380 054. Ph.: +91 79 6155 6677, Fax: +91 79 6155 6678, Email: info@ambujagroup.com Website: www.ambujagroup.com

CIN: L15140GJ1991PLC016151 Note : This is not a statutory advertisement. For detailed financial results, please refer our website www.ambujagroup.com

VOIGS

New Okhla Industrial Development Authority Administrative Building, Sector-6, Noida, (UP) Website: www.noidaauthor

E-TENDER NOTICE

E-Tenders are invited from eligible contractors/firm for the following jobs against which bids can be uploaded and same shall be opened/downloaded as per schedule mentioned. The details and conditions of all tenders are available on Noida Authority's official website: www.noidaauthoritvonline.in & https://etender.up.nic.in. Please ensure to see these websites for any changes/ amendments & corrigendum etc.

A) Fresh-Tender Work:						
S. No.	Job No.	Name of the Work	Tender Amount (Rs. Lacs)			
1.	71/DGM/SM (WC-2)/ 2023-24	Strengthening of road (Resurfacing work on Elevated road from Vishwa Bharti School to Sector-61), Noida.	1594.30			
2.	72/DGM/SM (WC-2)/	M/o Drain (Strengthening and	1044.33			

2023-24 Nala in Sector-19), Noida. The above tenders can be uploaded by dated 19.02.2024 up to 5.00 PM. Pre-qualification shall be opened/downloaded on dated 20.02.2024 at 11.00 AM.

For shares held in Dematerialized Form: The members holding shares in electronic mode are requested to register/update their e-mail address, PAN and Bank Account details with the Depository Participant where their respective dematerialized accounts are maintained.

The result of the Postal Ballot will be announced on or before 5:00 P.M (IST) on Friday, March 08, 2024. The result will be displayed on the notice board of the Company at its Registered Office and its Corporate Office. The result will also be uploaded on the website of the Company, website of NSDL and will also be intimated to NSE and BSE.

For any queries relating to remote e-voting process, members may refer the Frequently Asked Questions ('FAQs') for members and e-voting user manual for members available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800-1020-990 or 1800-224-430 or send a request at evoting@nsdl.co.in. In case of any grievance connected with the remote e-voting, please contact Ms. Pallavi Mhatre, Manager or Ms. Soni Singh, Asst. Manager, National Securities Depository Limited, Trade World, 'A' Wing, 4th Floor, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai - 400013 at 022-24997000/ 49967000 or write to the designated e-mail ID: evoting@nsdl.co.in.

For HCL Technologies Limited

Date: February 05, 2024

Manish Anand Company Secretary Membership No. F-5022



Greater Noida Industrial Development Authority ot No.: 01, Knowledge Park IV, Greater Noida, Gautam Budh Nagar, U.P.-201308

Reference Number: GN/land/2023/1452 Dated: 05/02/2024 Hiring a consultant for providing services for Land audit and door to door survey to the Greater Noida Industrial

Development Authority (Second Call) RFP document is available on the E-Procurement Portal of Government of UP (https://etender.up.nic.in) and GNIDA website (https://www.greaternoidaauthority.in) from **06/02/2024.** Interested participants are required to submit required documents on or before **1700** hrs, **20/02/2024** through the E-Procurement portal. Opening of the bid is scheduled on **21/02/2024**

In case of any queries, the Bidders are requested to contact: OSD, Land Department, Greater Noida Industrial Development Authority, Plot No. 1, Knowledge Park 4, Greater Noida, District Gautam Budh Nagar - 201308. Uttar Pradesh

Email: osdhv@gnida.in; Phone: +91 120-2336016 Officer on Special Duty (Land)

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MINT SHORTS

Stellantis says no merger plans after report on Renault tie-up

Stellantis chair John Elkann on Monday denied the carmaker was hatching merger plans, responding to press speculation about a possible French-led tie-up with rival Renault. After abandoning the Russian market, at the time its second largest after France, and reducing the scope of its global cooperation with Nissan, Renault has been seen as a potential M&A target. Stellantis, the product of a 2021 merger between France's PSA and Fiat Chrysler and one of the most profitable groups in the industry, has a market cap of more than €85 billion when unlisted shares are fac-

Samsung chief Lee acquitted of crimes related to merger case



A South Korean court on Monday acquitted Samsung Electronics chair Lee Jae-yong of financial crimes involving a contentious merger between Samsung affiliates in 2015 that tightened his grip over South Korea's biggest company. The court said the prosecution failed to sufficiently prove the merger between Samsung C&T and Cheil Industries was unlawfully conducted with an aim to strengthen Lee's control over Samsung Electronics.

Global chip sales forecast to jump 13% this year after rocky 2023

A surge in demand for artificial intelligence (AI) and a steady rise in automotive chips will help propel a rebound in global chip sales this year, according to an industry group's annual sales data released on Monday. The Semiconductor Industry Association (SIA) forecast a 13.1% jump in global chip sales to \$595.3 billion, compared with a drop of about 8% in sales in 2023.

McDonald's posts rare sales miss as Middle East hit weakens business

McDonald's reported its first quarterly sales miss in nearly four years on Monday on weak sales growth at its international business division, partly due to the conflict in the Middle East, sending the company's shares down about 4%. Comparable sales in McDonald's International Developmental Licenced Markets segment rose 0.7% in the fourth quarter, widely missing estimates of 5.5% growth, according to LSEG data.

Powell says Fed has new focus: When to cut rates

The Fed chair says in a rare TV appearance that officials "just want to gain a little more confidence" on inflation

Nick Timiraos

feedback@livemint.com

ederal Reserve Chair Jerome Powell said the central bank has shifted its focus toward deciding when to begin cutting interest rates, but that solid economic growth means officials don't have to rush that decision.

Given recent economic strength, "we feel like we can approach the question of when to begin to reduce interest rates carefully," Powell said during a rare television interview broadcast on CBS on Sunday night. Powell, speaking on "60 Minutes,"

said officials were trying to balance the risks of leaving rates too high for too long, which could cause an economic slowdown, and of cutting rates too soon and allowing inflation to settle above the Fed's 2% goal. The interview was taped Thursday from the Fed's Washington headquarters.

"There is no easy, simple, obvious path," Powell said. "We think the economy's in a good place. We think inflation is coming down. We just want to gain a little more confidence that it's coming down in a sustainable way.'

The central bank held its benchmark federal-funds rate steady last week in a range between 5.25% and 5.5%, the highest level in more than

A year ago, many economists and some inside the Fed anticipated that the central bank would have to raise rates to levels that would likely lead to higher unemployment, risking a recession. But economic growth has shown surprising resilience even as wage and price increases have slowed, suggesting officials might be able to achieve a so-called soft landing that avoids a sharp downturn.

Last week, the Labor Department



During his television appearance that aired Sunday, Federal Reserve Chair Jerome Powell repeated his view that the Fed wouldn't need to wait until inflation fell all the way to its 2% goal to begin cutting rates.

its 2% goal to begin cutting rates.

reported that the U.S. economy added 353,000 jobs in January, nearly double the number economists had forecast

At the same time, price pressures have continued to cool. Inflation | from a year ago. As those higher readexcluding volatile food and energy

prices fell to 2.9%

in December from a year earlier. At a six-month annual-

ized rate, core inflation was 1.9% in December, down from 4% in June.

During his television appearance that aired Sunday, Powell repeated his view that the Fed wouldn't need to wait until inflation fell all the way to

He also said he expected 12-month inflation rates to continue declining in coming months since they'll be lapping much more elevated levels

ings are replaced with lower ones, THE WALL STREET JOURNAL. "you will see the

12-month inflation readings coming down over the course of this year," he said.

Still. Powell said it was too soon to say the economy had achieved a soft landing. "We have work left to do on this," he said in his first appearance on the show since 2021.

Sunday's interview comes ahead of what is likely to be a fraught political season for the Fed. Last week, former President Donald Trump said that if re-elected in November, he wouldn't reappoint Powell when his four-vear term as chair expires in 2026.

Trump named Powell as Fed chair in 2018, then later mused about firing him for keeping interest rates too high. President Biden named Powell to a second term as chair in 2022.

In an interview that aired Friday on the Fox Business Network, Trump said he thought Powell would lower interest rates to help Biden: "I think he's political."

Several Democratic lawmakers. including Massachusetts Sen. Elizabeth Warren, last week wrote to Powell urging him to cut interest rates to make housing more affordable.

Powell has met frequently with lawmakers of both parties during his tenure as part of his efforts to protect the Fed's reputation as an apolitical institution. He underscored that point during his interview for Sunday's broadcast, saying that the Fed doesn't consider politics in its deci-

"We never do, and we never will," he said. "Integrity is priceless, and at the end, that's all you have. And we plan on keeping ours.

The Fed's actions have always had the potential to alter economic-and thus political—outcomes. But that possibility is heightened this year because of the unusual path of inflation and interest rates over the past

After inflation first surged in 2021, shortly after Biden took office, the Fed was slow to raise rates because it thought price pressures would quickly subside. When it finally acted, it did so dramatically, raising rates at the fastest pace in four decades.

 $\hbox{``When I look back on this, I want to}\\$ be able to say that I gave it my absolute best, and that I made the right decisions for the right reasons," Powell said when asked to reflect on his

Powell often refrains from commenting on policy issues outside the Fed's purview. But he made an appeal in the CBS interview for continued U.S. engagement abroad. America's role defending democracy and related economic and security arrangements "has benefited our country enormously," he said. "I hope that continues."

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Meta has finally figured out how to sell the Metaverse

Dan Gallagher feedback@livemint.com

he last time Mark Zuckerberg signaled plans to open his wallet, his shareholders bailed. What a difference two years makes.

Meta Platforms saw its share price jump 20% Friday following strong fourth-quarter results that included a significantly boosted share buyback and the company's first-ever dividend. It was a significant bump for a stock that had already nearly tripled in value during 2023. The recent gains have also put Meta's market value back above \$1 trillion, in the rarefied ranks of Apple, Microsoft, Amazon, Nvidia and Google-parent Alphabet.

The company once known as Facebook was unceremoniously booted from that club in late 2021 when Zuckerberg first started signaling his interest in the metaverse, loosely defined as a virtual world accessed mainly through virtual and augmented reality devices. Shareholder worries grew as the company took drastic steps that included changing its name to Meta and boosting its annual capital-expenditure, or capex, budget by nearly 80%. Virtual reality had so far been a dud of an industry. But as Facebook's chief executive officer and controlling shareholder, Zuckerberg had little to stop him from chasing the dream

So investors voted with their feet. Meta's fourth-quarter report in February of 2022 included a dim outlook for its advertising business, which was slowing rapidly to singledigit growth following a pandemic bump. That cost the stock more than a quarter of its value in a single day, and the fallout wasn't over. By November of that year. Meta's market value had bottomed at around \$237 billion—78% below its peak just a little over a year

Zuckerberg got the message, launching a "year of effi-



Meta CEO Mark Zuckerberg.

ciency" that cut the company's head count by 22% during 2023. But Meta isn't exactly getting parsimonious. Besides the aforementioned buybacks and dividend, the company used its fourth-quarter report Thursday to raise the high end of its capital-expenditure forecast by \$2 billion, to \$37 billion for this year.

The boost was credited to the company's data center build-out as well as the need for servers and other components for AI. Zuckerberg said on the call that he expects to have about 350,000 of Nvidia's expensive and hardto-come-by H100 chips powering his network by the end of the year.

Microsoft, Google and Amazon also signaled plans to increase capex this year to build out their own AI capabilities. Still, \$37 billion would be a sizable outlay for Meta, coming only 10% below what Wall Street projects for Google's parent this year. That company still generates more than twice as much annual revenue.

Meta is also hiring again, which Chief Financial Officer Susan Li said Thursday "will further shift our workforce composition toward highercost technical roles." And Zuckerberg hasn't given up on the metaverse: During the company's earnings call, he referred to AI and the metaverse as "two major parts of our

Wall Street isn't worried this

TRUST ZUCK. That trust will likely hold so

ance of

products such as

Reels. And houses the company's metaverse efforts even had a surprisfourth quarter, crossing the \$1 billion mark for the first time, thanks to strong sales of the

techs save for Alphabet.

Facebook's parent should keep more friends this time. ©2024 DOW IONES & CO. INC.

time. "This ain't your father's FB," wrote Mark Mahaney of Evercore ISI, noting Meta's reduced cost structure. improving ad-revenue growth and shareholder-friendly moves, such as the dividend. Rohit Kulkarni of Roth MKM said the dividend would bring a "bigger unlock of a new category of shareholders" that could drive the stock even higher. Mark Shmulik of Bernstein was more succinct: "This quarter should leave investors with a simple takeaway:

long as the right numbers keep moving in the right direction. Advertising revenue—which fell on a full-year basis for the first time ever in 2022—rose 16% in 2023, picking up as the year went on. The operating margin in the company's core family of apps segment jumped 10 percentage points to 47% in 2023, reflecting the improved financial perform-

THE WALL STREET JOURNAL.

the Reality Labs unit that ing jump in revenue in the

company's Quest VR headsets. That business is still a costly one, incurring an operating loss of more than \$16 billion in 2023. And Meta faces plenty of other risks, including growing reliance on Chinese e-commerce players such as Temu for advertising, plus the now ever-present prospects of political scandals and regulation. But a leaner cost structure helps absorb speculative investments. And, despite their recent run, Meta shares closed Friday at 24 times forward earnings—a discount to all the other trillion-dollar

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or years, Western companies complained about Chinese copycats, Now, the copycats are coming for Chinese companies. Starbucks's Chinese rival.

Luckin Coffee, has fought a long legal battle with a lookalike in Thailand that it says damages its brand. Beverage franchise Heytea, which recently opened its first store in New York selling its signature cheese-foam tea, has faced off against its Singaporean doppelgänger Heetea.

And behind Nigeria's first lithium-processing plant, launched with great ceremony in October, isn't the Chinabased Tesla supplier Ganfeng Lithium but a local venture called Ganfeng Lithium Industry.

As more Chinese companies go overseas and become coveted brands, they are discovering one of the pitfalls of international success: imitators.

"you are more at risk

> if you are actually successful and famous," says Catherine Lee, a senior partner at the international law firm Dentons Rodyk and one of the lawyers representing China's Heytea. International lawyers inter-

After all,

viewed by The Wall Street Journal said that inquiries from Chinese companies seeking to protect their intellectual property had risen in recent years. There were nearly 6.2 million trademark registrations in China in 2022, triple the amount compared with five years earlier, according to data from the China National Intellectual Property Administration.

China has strengthened enforcement at home, with higher penalty fees for patent infringements, and shortened the time courts take to handle the cases. In 2022, China handled around 430,000 first-instance civil IP cases, up from 280,000 in 2018, according to



The copycats are coming for China's hit brands

China's Ganfeng said it was surprised to see someone undertake an entire project using its name

China's Supreme People's

In 2005, Starbucks sued Shanghai Xingbake Cafe, a Chinese coffee-shop chain using Starbucks's Chinese characters, for trademark infringement, alleging that the latter was its doppelgänger and causing confusion among customers while diluting the value of its brand in China. Starbucks won the case and Xingbake was ordered to pay

damages and change its name. Luckin's out

Now, Luckin Coffee, which has knocked Starbucks off its top spot in the Chinese coffee market, is fighting against a lookalike abroad.

Pictures emerged online

two years ago showing a cafe in Thailand with the name "Luckin Coffee" and a logo of a blue deer on a white background looking left. The logo of China-based Luckin Coffee shows a white deer on a blue background looking right. The Chinese company

issued a statement in August 2022 calling the Thai store legal action.

"fake" and saying it would take In December 2023, however, Thai Luckin said on social media that Thailand's

Central Intellectual Property

and International Trade Court had rejected Luckin's case for trademark and copyright infringement.

That is because Thailand, like China, follows a "first-tofile" regimen for intellectual property, which grants use rights to whoever registered the trademark first.

50R, the company behind Thai Luckin, has registered nearly 200 trademarks in Thailand, including names such as TikTok, T-Mall and Pinduoduo-all of which are

popular Chinese online platforms. Starbucks's (The company Chinese rival, also trademarked Luckin Coffee, Chinese-charachas fought a long ter versions of legal battle with a Chanel, Tesla and look-alike in **Thailand** 'Trump.")

It registered Luckin with Thai authorities in 2018, three years ahead of China's Luckin, and

then proceeded to sell coffee. Luckin's pre-2018 fame in China carried no weight with the Thai court because of the lack of a trademark protection treaty between the two countries, said Lin Shanlin, a Bangkok-based lawyer at Mandarin Accounting Law Firm.

Luckin Coffee declined to comment. Neither Thai Luckin nor 50R Group responded to requests for

Some 73 of the "100 Most

Valuable Chinese Brands in 2023," as determined by marketing data firm Kantar, attempted to have their trademarks registered in Thailand In nearly half of the cases, this appears to have been done by third parties suspected of not being the legitimate owners of the mark, according to data collected by Akkaraporn Muangsobha, a Bangkokbased partner at the international law firm Rajah & Tann

What's in a name?

China's global leadership in solar panels and batteries is also attracting imitators.

A company billing itself Ganfeng Lithium Industry treated Nigeria's minister of solid minerals development Dele Alake, to a red-carpet reception and gave him a golden spade for a ceremony marking the construction of a \$250 million lithium-processing plant in October.

Days later, Nigeria's Ganfeng released a statement taking issue with media reports that called it a subsidiary of China's Ganfeng Lithium, one of the world's largest lithiumsalt producers for EV batteries, and accusing its Chinese counterpart of impersonation instead.

It had "never relied on or utilized any resources or influence" from its more established namesake, Nigeria's Ganfeng said in the statement,

characters in the name of Tesla supplier Ganfeng is "vanguard of Jiangxi," a reference to the southeastern Chinese prov-

Sweet Harvest.

adding that the Chinese char-

acters for its name mean

The meaning of the Chinese

ince in which it was founded in 2000. China's Ganfeng said it was surprised to see someone undertake an entire project using its name. It added that it was currently in the process of

Nigeria's Ganfeng and the ministry didn't respond to requests for comment.

registering its trademark in

Nigeria and elsewhere in the

In countries with strong IP laws, Chinese companies have fared better.

In Singapore, a store called Heetea began operating more than six years ago, selling drinks with a salty layer of cheese foam on top of fresh tea. Its logo showed a cartoon man in black and white from the side drinking from a cup. There was only one hitch in

Hevtea is a Chinese beverage chain founded in 2012 and was already famous in the Chinese-speaking world for introducing cheese tea to a broad audience.

Heetea's plan: Heytea.

Singapore's intellectualproperty office sided with the Chinese firm, invalidating Heetea's trademark in 2021.

The office pointed to strik ing similarities in the logo, from the "shape of the head, nose, and mouth; angle of the head tilt; the way the boy holds the cup in the right hand with four fingers visible" to the font and positioning of the text.

For the future, intellectualproperty law practitioners say Chinese companies need to do what Western companies long ago learned to do: carry out due diligence, register trademarks early and monitor their use overseas.

That advice comes too late for China's Luckin Coffee, at least in Thailand, where it won't be allowed to open stores called "Luckin Coffee."

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46,700

THE NUMBER of barrels of Russian oil worth over \$3.44 million that the United States received in October and November last year despite sanctions.

₹78,672 cr

THE NET additional funding the government would need this fiscal to provide income support to farmers, crop insurance, fertilizer subsidy and rural jobs.

₹600 cr

THE PENALTY collected by the Union government from those who failed to link their PAN with their Aadhaar number before the deadline.

900

THE NUMBER of jobs Societe Generale, France's third-biggest listed bank, is cutting at its Paris headquarters, as a part of its cost-cutting programme. 97.38%

THE PERCENTAGE of ₹2,000 denomination banknotes that have been returned to the RBI since it withdrew them from circulation on May 19 last year.

Thyrocare to buy Think Health

iagnostics firm Thyrocare Technologies on Monday said it will acquire Chennaibased Think Health Diagnostics and a related entity for an undisclosed amount.

The company has entered into a share purchase agreement with Think Health Diagnostics and their existing shareholders for the deal, it said in a statement.

The strategic acquisition helps Thyrocare provide ECG services at home, it added.

"With the strategic acquisition of Think Health Diagnostics, we are well-positioned to expand our footprint in pre-policy medical checkups for the insurance segment," Thyrocare Technologies MD and CEO Rahul Guha said.

This will allow the company to give insurance partners a one-stop solution for blood and ECG testing and further deepen presence in the prepolicy medical checkup and annual health checkup market, he added.



The company's unexecuted order book now stands at 1.161 GW. according to a BSE filing. MINT

Waaree Renewable bags solar project

aaree Renewable Technologies on Monday said it has bagged a order worth ₹547.5 crore for 412 MWp solar energy project.

he company's unexecuted order book now stands at 1.161 GW, according to a BSE filing. The Waaree Renewable Technologies has received a Letter of Award (LOA) for the execution of Engineering, Procurement and Construction (EPC) work for Solar power plant on turnkey basis with an order value of ₹547.5 crore, it stated.

The Letter of Award also includes operations and maintenance for a period of two years from the date of hand over, with an order value of ₹6.798 crore. The projects are scheduled to be completed in December, 2024 as per the term of the order.

The company also stated that the order is awarded by one of the global leading biggest utility in the world in renewable energy. However, it did not specify the name of the

But it has disclosed to the BSE that it is a domestic order.

SHOW OF STRENGTH



Prime Minister Narendra Modi addresses Parliament on Monda

PM sure of poll win, vows India will be third largest economy

Estimates NDA winning more than 400 seats, with BJP bagging at least 370

Subhash Narayan

subhash.narayan@livemint.com NEW DELHI

rime minister Narendra Modi on Monday gave a peek into the primary agenda of the BJP-led National Democratic Alliance (NDA) if it wins a successive third mandate in the upcoming national election—to make India the world's third-largest economy while accelerating its growth as a developed nation, or 'Viksit Bharat'.

Replying to a discussion on the motion of thanks on the President's address in the Lok Sabha, the prime ministersaid the work done by the government in its current term gave him confidence that in the third term of the NDA, India will become the world's third-largest economy, up from its fifth position now.

"This is Modi's guarantee," he told legislators, citing the speed of work in the country that gave him confidence this target would be reached

within the next five-year term if the NDA wins the national election.

Hitting out at the previous Congress-led UPA government, Modi said that in the interim budget for 2014, the then finance minister had said India had become the world's eleventh-largest economy and over the next three decades would become the third-largest economy.

that India would become thirdlargest economy only by 2044. We are confident of achieving this

"This meant

feat in the government's third term itself," Modi said. The prime minister said that the pace of work

The prime minister said that the pace of work in the country had reached unprecedented levels

els. "Our third term will be full of big decisions...I had said from the Red Fort and also reiterated at the time of Ram Mandir Pran Pratishtha that I want to see the country prosperous and at the pinnacle of success for the next thousand years. The third term will be the time to lay a strong foundation for the next 1,000 years," Modi said.

Confident of winning and returning to power.

next three decades would Confident of winning and returning to power, the prime minister estimated that the NDA would win in more than would win in more than

400 electoral seats, with the BJP

winning in at least 370 of those

the NDA would win in more than 400 electoral seats, with the BJP winning in at least 370 of those.

The prime minister said the NDA government's first term was spent on plugging loopholes of the earlier Congress-led government, while the second term focused on the development agenda. "In our third term, the goal of becoming 'Viksit Bharat' will get new speed," he said.

Park Hotels IPO fully subscribed

he initial public (IPO) offer of Apeejay Surrendra Park Hotels, which runs hotels under the "The Park" brand, was fully subscribed on the first day of bidding on Monday and ended with 2.52 times subscription.

The ₹920 crore IPO received bids for 8,75,33,280 shares against 3,47,61,903 shares on offer, as per NSE data.

The category for Retail Individual Investors (RIIs) received 5.70 times subscription while the quota for non-institutional investors fetched 3.24 times subscription.

The portion meant for Qualified
Institutional Buyers (QIBs) got subscribed 1.17

The IPO has a fresh issue of up to ₹600 crore and an offer for sale component of up to ₹320 crore. The IPO has a price range of ₹147-155 a share. Those offering shares in the OFS are Apeejay Surrendra Trust, Apeejay Pvt Ltd, RECP IV Park Hotel Investors Ltd, and RECP IV Park Co-Investors Ltd.

'India to review tax on online gaming'



The \$20 billion online gaming sector got a jolt last year when 28% GST was imposed. AFP

ndia will review the national sales tax regime for online gaming companies after next month, a top finance ministry official said. The \$20 billion online gaming industry got a jolt last year when a panel of state finance ministers headed by federal finance minister

Nirmala Sitharaman imposed a 28% goods and services tax (GST) on a sector which had boomed during the pandemic. The Goods and Services Tax Council agreed to review the tax after a six-month period.

"The whole tax structure would be reviewed for online gaming companies after March," revenue secretary Sanjay Malhotra said in an interview on Saturday.

Tax income from online gaming companies amounted to ₹3,470 crore since it was implemented on 1 October through January, he said, and the government estimates to collect about ₹14,000 crore in 2024-25.

Online gaming companies including Delta Corp. and Tiger Global-backed Dreamll have seen an increase in demands and notices from tax authorities amid a crackdown on alleged tax evasion.



The company's net profit stood at ₹398 cr in the corresponding period of the previous year.

Tata Chemicals Q3 net profit falls 60%

ata Chemicals on Monday reported a 60% decline in consolidated net profit to ₹158 crore in the December quarter.

The company's net profit stood at ₹398 crore in the company's net profit stood at ₹398 crore

in the corresponding period of the previous year, Tata Chemicals said in a regulatory filing. Revenue from operations of the company fell 10% in the third quarter of the ongoing fiscal to ₹3,730 crore compared to ₹4,148 crore in the same period of the previous fiscal.

"The demand environment for soda ash in our domestic markets as well as international markets was challenging during the quarter. This was especially so in the container glass and flat glass sectors in Europe and the Americas, which led to a pressure on volumes and prices."

Our endeavour is to continue to maintain our market share through customer engagement and have steady contribution margins with focus on costs and higher value-added products," Tata Chemicals MD and CEO R. Mukundan said. The company's focus will also be to deliver capital investment projects on time, conserve cash and continue to deleverage, he said.

Bajaj Electricals Q3 profit drops 40%

B ajaj Electricals reported its third consecutive drop in quarterly profit on Monday, as high inflation dampened festive spending and rural demand remained subdued.

Consolidated net profit slumped nearly 40% to ₹37.36 crore for the three months ended 31 December, following declines of 56% and 14% in the previous two quarters.

The October-December period typically marks the festival season in India, during which consumers traditionally splurge on non-discretionary products.

However, demand was subdued in the latest quarter due to elevated inflation levels, which restrained expenditure on non-essential items, in both rural and urban areas, analysts said.

"Consumer products continue to show signs of rural stress and weak consumer demand," Bajaj Electricals said in a statement. REUTERS



Standalone profit rose 60.5% from previous year to ₹580 cr for 3 months ended 31 December.

Ashok Leyland Q3 profit beats view

shok Leyland Ltd beat third-quarter profit estimates on Monday, helped by reduced costs and increased demand for its trucks and buses.

Standalone profit rose 60.5% from the previous year to ₹580 crore for the three months ended 31 December, surpassing analysts' estimate of ₹551 crore, according to LSEG data. Revenue from operations rose 2.7% to ₹9,273 crore. However, it fell 3.8% from the previous quarter.

Industry data showed that sales of commercial vehicles (CV) in India grew 3.5% in the third quarter, down from 6.9% in the previous three months.

Analysts believe that the buoyancy in truck demand, which began in 2022, will sustain, as historical trends indicate that demand upturns typically last four to five years on average in India.

Alembic Pharma Q3 profit beats view

lembic Pharmaceuticals reported a bigger-than-expected third-quarter profit on Monday, driven by higher sales in the domestic and US markets.

The generic drugmaker reported a consolidated net profit of $\P 180$ crore for the three months ending 31 December, beating analysts' average estimate of $\P 146$ crore, as per LSEG data.

It had reported a profit of ₹122 crore in the year-ago period. New product launches and easing price erosion in the United States have benefitted generic drugmakers such as Alembic and also larger rivals, including Cipla, Dr Reddy's and Sun Pharmaceutical Industries, all of which beat their third-quarter profit estimates on strong US sales. Alembic Pharmaceuticals' revenue from operations rose 8% in the December-quarter, led by a 9% rise in its India and US businesses each.

Varun Beverages' Q4 profit up 77%

epsi India bottler Varun Beverages reported a nearly 77% surge in its quarterly profit on Monday, as it saw double-digit volume growth across domestic and international markets even as higher costs of essentials weighed on consumers.

Consolidated net profit rose to ₹132 crore for the fourth quarter ended 31 December, compared with ₹74.75 crore in the year-ago period. Consumers in cities with higher average incomes, compared with their counterparts in the hinterlands, have helped makers of packaged goods pull in massive sales, even in the face of higher prices of essentials.

Varun Beverages said in its investor presentation that it saw a 21% surge in its revenue from operations at ₹2,731 crore in the reported period, and also an upbeat volume growth. The cost of raw materials, which include flavoured concentrate, packaging material and sugar, edged 1.8% higher during the quarter.

Maldives Prez says 1st group of Indian troops to be sent back

aldivian President Mohamed Muizzu on Monday said the first group of Indian military personnel will be sent back from the island nation before 10 March, while the remaining Indians manning two aviation platforms will be withdrawn by 10 May.

In his maiden address to Parliament, Muizzu, widely seen as a pro-China leader, said he believes a large majority of Maldivians support his administration with the expectation that they will remove foreign military presence from the country, and recover the lost oceanic territory.

Soon after taking oath as the President of Maldives on 17 November, Muizzu formally requested India to withdraw 88 military personnel from his country by 15 March, saying the Maldivian people have given him a "strong mandate" to make this request to New Delhi.

Currently, Indian military personnel are in the Maldives primarily to operate two helicopters and an aircraft that have carried out hundreds of medical evacuations and humanitarian missions.



In his maiden address to Parliament, Muizzu said he believes a large majority of Maldivians support his administration.





THE RETURN OF THE NRIHOMEBUYER

NRIs have been buying premium flats, plots, villas and homes in retirement communities. What gives?









(Top, clockwise from left): Projects with high NRI participation: Prestige Group's Prestige Fark Grove project, Bengaluru; Puravankara's Purva Clermont project, Mumbai; The House of Abhinandan Lodha's Gulf of Goa project, Goa, and its The Sarayu project's clubhouse, Ayodhya. (Bottom, left to right): Columbia Pacific Communities' The Virtuoso project, Bengaluru; DLF's Privana South project, Gurugram and Puravankara's Purva Atmosphere project, Bengaluru. (Note: All photos are artist impressions, except the The Virtuoso).

Madhurima Nandy

madhurima.n@htlive.com BENGALURU

ast April, Snigdha Basu and her husband Deep Basu flew to Kolkata from Singapore for the housewarming ceremony of their threebedroom apartment, which they had registered the year before. It was the nappy culmination of a journey that had seen them endure a bitter experience a decade earlier after purchasing their first flat. The couple had bought that apartment in the New Town area, as an investment, and to have their own place in a city they grew up in. It was a project by Unitech Ltd, and like many others by the developer, it wasn't completed. Basu's elder brother Prantik Banerjee (a Bangkok resident) and their Dubai-based cousin Chan-

drima Chowdhury had also booked homes in the Unitech project. They, too, never got possession of their homes.

Consequently, they shunned the property market in India for many years. Then the pandemic hit and the underperforming housing market took off. Non-

resident Indians (NRIs), in particular, were cut off and unable to visit their families back home.

"In October 2021, we were in Kolkata for the first time since the pandemic and thought of buying a property again. We looked only at flats in South Kolkata that were close to possession. We booked a 3BHK in a condominium in Picnic Garden, in early 2022. Prices had started to rise and it was a good time to buy," Basu, 44, a banking professional, told Mint. Last year, her cousin Chowdhury booked an apartment in another project that was a year away from completion. Her brother is also look-

ing out and plans to buy a home this year. After the prolonged slowdown in the residential sector, followed by the pandemic, NRI buyers and investors are back again. Corporate and finance executives, doctors, entrepreneurs, techies from West Asia, south-east Asia, the US, the UK, Europe, even business families from Africa have bought premium apartments, plots, villas, as well as homes in retirement communities in the last three years.

As per estimates by proptech firm NoBroker, the NRI share in annual home sales, which was sub-10% before 2020, increased to 15% in 2023, and will touch 20% by 2025. The residential market is currently upbeat and home prices have been increasing. Investors are already back in a big way in the National Capital Region (NCR), and the turnaround in the sector marks the return of the more cautious NRI investor base.

Shveta Jain, managing director, residential services, at property advisory Savills India, said NRI participation today is seeing an uptick. However, after many unpleasant investment experiences in the past, NRIs are routing their investments to developers who have a sound track record, have demonstrated

> timely project delivery, and honoured their commitments to buyers.

"These are developers whose projects are likely to see better capital appreciation. The primary objective for NRIs is a safe investment and capital appreciation, given that rental returns are still

low," added Jain.

WINDOW OF OPPORTUNITY

As per estimates by proptech

firm NoBroker, the NRI share

in annual home sales, which

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increased to 15% in 2023, and

will touch 20% by 2025.

LF Ltd, the country's largest developer and 1 oper, pre-launched its luxury project, 'The Arbour', last February. There was little surprise when the project's 1,137 apartments, with an average price of ₹7.5 crore, sold out in three days. What was surprising though, was that 15% (₹1,800 crore) of the sales came from NRIs. The NRI share in DLF's Panchkula low-rise project launched last year, which offered independent floors, was also 15%.

In December, NRI investors from various countries grabbed a bigger share—25%—in the developer's latest launch, 'Privana South', in Gurugram, which has over 1,100 apartments. Among other countries, NRIs from Tanzania and Kenya participated for the first time.

Aakash Ohri, joint managing director and chief business officer, DLF Home Developers Ltd, said that in the last two years, DLF's NRI outreach programme has been actively engaging with investors, conducting meetings and updating them with information. NRIs are provided realtime support and DLF has initiated measures such as securing specific inventory for them and synchronizing launches in India and overseas, so that such customers have access to premier inventory.

"NRIs participated actively till a decade back, but then, in NCR, unscrupulous elements in the property market and construction delays kept them away. NRI interest in our recent projects is due to their trust in DLF, better connectivity and infrastructure, and the price points," Ohri said.

While markets such as Gurugram in NCR have seen faster capital appreciation, the surge in demand for certain under-construction projects, which offer cost arbitrage, makes it evident that investors are back. Bengaluru-based Puravankara Ltd said

its sales to NRIs have seen an uptick in the last two-three years, with 40% year-onyear growth. There is increased interest in luxury homes, plots and villas from NRIs in the US, South East Asia and West Asia.

Regulatory reforms under RERA, favourable government policies, price appreciation and increased trust in Grade A developers drove interest among NRIs, said Group CEO Abhishek Kapoor.

Bengaluru's Prestige Group, which has projects across cities, said it has seen NRIbuying double in the last three years.

"Gulf countries, like before, contributed the most in terms of numbers, but the most significant uptick in interest has been from US-based NRIs. The renewed interest in investing back home is due to better economic growth, pricing and strengthening of the US dollar," said Praveer Srivastava, senior vice-president, residential, Prestige Group.

Similarly, Mumbai's K Raheja Corp Homes is seeing increased interest from NRI buvers from Dubai and Kuwait, with Hyderabad and Pune as top choices.

Like domestic investors, NRI investors could be both short- and long-term investors. Investors coming into the market today have the capacity to hold on for the long term, said consultants.

"Prices are increasing, but not unreasonably. Rents are on the rise. NRIs typically buy for end-use or rent out. There is also an emotional factor. They are a closeknit community where many buy



WHAT

After the prolonged slowdown in the residential sector, NRI buyers and investors are back again. The surge in demand for certain under-construction projects provides ample evidence of this.

AND

Corporate executives, doctors, entrepreneurs, techies from West Asia, US, UK, Europe, and even business families from Africa have been buying premium homes across India.

NOW

NRI investors are diversifying their portfolios and looking at fractional investment platforms for commercial assets such as offices, warehouses, and even luxury holiday homes.

together, or if one buys, more will follow,' said Prashant Thakur, director and research head, Anarock Group.

THE INFRASTRUCTURE PUSH

The consecration of the dead, and the new temple in Ayodhya, Uttar Pradesh, in January witnessed NRIs celebrating across the globe. When Mumbaibased branded land developer House of Abhinandan Lodha invited enquiries for its first project in the temple town, called 'The Sarayu', roughly 27% were from NRIs. On 22 January, when the developer officially opened bookings for 250 plots, priced at ₹1.72 crore onwards, the NRI participation was around 33%. The entire inventory sold out in less than 24 hours. The developer is now in the process of setting up its first marketing office in Dubai.

While a strong emotional connection may have played a role, NRI investors also looked at the large-scale infrastructure projects in the temple town, which will drive prices.

Chairman Abhinandan Lodha said NRI participation even two-three years ago was peripheral. "NRIs are now buying with the next generation in mind. Our team has visited multiple countries and built a distribution network. In the Ayodhya project, NRIs from 63 countries expressed interest. There is underlying interest in buving land, because a real estate upside comes with land," he said.

In addition, Lodha has seen significant interest in its second-home projects—a plotted project in Goa as well as premium villas in Alibaug, a seaside town near Mumbai. NRI investors typically respond well to large infrastructure projects that improve connectivity and increase real estate value in the surrounding areas.

The Mumbai Trans Harbour Link (MTHL) or 'Atal Setu', a 21.8 km sea bridge connecting central Mumbai to Navi Mumbai, which was inaugurated in January, is expected to spark real estate activity in the latter, with industry experts forecasting a rise in property prices and demand. The longpending Navi Mumbai

international airport is expected to be operational by the year-end.

"NRI investor enquiries across all our projects have risen in the past year, but the highest is in Panvel (Navi Mumbai), for plots and villas. MTHL was in the works for the longest time, but investors will believe it when they see it happen. The airport is also a reality. They are viewing Panvel as a future destination," said Navin Makhija, managing director, Wadhwa Group, which has high-end projects in Mumbai and a large plotted and villa project, 'Wadhwa Wise City', in Panvel.

NOT JUST RESIDENTIAL

TRI investors have always focused on residential projects for the most part. Now, they are diversifying their real estate portfolios and looking at fractional investment platforms for commercial assets. These platforms offer investors part ownership of assets such as offices, warehouses, and even luxury holiday homes.

Strata, a fractional investment platform, which is into office and warehousing assets, has been operational for four years. It has a diverse NRI client base settled in Dubai, Japan, Kenya, the US, and the UK, among other countries. A quarter of its ₹1,300 crore in assets under management (AUM) is attributed to NRI investors.

"Fractional investment platforms have emerged as an important asset class. When investors come on our platform, all the information is available beforehand with complete transparency. There is ease of investment, stability, fully digitized transactions and good returns," said Nihar Shah. director and head of investments, Strata.

Residential yields in the country have typically been low, at 2-3%, compared to commercial office space, which offers higher yields of 7-9%. Fractional real estate ownership platforms, where opera-

When House of Abhinandan

Lodha opened bookings

for its Ayodhya project,

featuring 250 plots priced at

₹1.72 crore onwards, the NRI

participation was 33%

tors typically buy out individual floors in office assets, small office buildings, or small warehouses, offer even better returns. Strata, for instance, has a targeted internal rate of return, or IRR, of 13-15%, which is a blend of rental yield and capital appreciation.

Now, with market regulator Securities and Exchange Board of India (SEBI) expected to bring such platforms under its jurisdiction, retail investor and NRI confidence and participation are expected to get another boost.

"NRI participation will grow in the next three-five years. Once the Sebi regulations are finalized, the minimum investment of ₹25 lakh is likely to reduce to ₹10 lakh. We are looking at growth and new acquisitions of assets, and our AUM will go up to ₹2,000 crore by March-end," Shah said.

Another platform, hBits, which is raising a ₹500 crore fund to invest in commercial real estate, has seen strong commitments from NRIs. "We do NRI outreach through digital marketing and use wealth managers, financial advisors and property brokers. Transactions are done $digitally, including online \, walk\text{-through}$ of projects, and payments," said Shiv Parekh, founder and CEO, hBits.

TURN TO PAGE 11







Are branded apartments worth the premium that you pay?

There are more amenities associated with branded apartments and the resale value keeps rising, say buyers

Aprajita Sharma & Anil Poste

aprajita.sharma@livemint.com

rand matters, although it leaves a bigger hole in your wallet. This is more so in the real estate industry where your hard-earned money spent on buying that dream home is at stake. And where it concerns branded apartments, developers, or builders as they are known, charge a premium. But is this premium justified?

A reputed residential real estate developer, say DLF, Godrej, Tata, Prestige, Purvankara or Shriram, can easily command a 20-30% premium for their branded apartments, as compared to a local developer, say real estate experts. For instance, M3M the Cullinan located at Noida Expressway in the National Capital Region charges ₹25,000 per sq.ft for the carpet area, compared to an average rate of ₹13,000 per sq.ft in that locality. To be sure, an apartment is priced on its super built-up area and not the carpet area. So, if the super built-up area of a 3 bhk (bedroom, hall and kitchen) flat is 1,200 sq.ft, its carpet area will be just 70-80% of this based on the project but a buyer will need to pay for the entire built-up area, also known as saleable area.

DLF's ongoing project—DLF One Midtown-at Moti Nagar in New Delhi demands a whopping ₹53,000 per sq.ft carpet area, compared to an average locality rate of ₹13,000 per sq. ft. Godrej 101 at sector 79 in Gurugram is quoting a rate of ₹19,500 per sq. ft, compared to an average ₹9,250 per sq. ft in that sector.

Is it worth paying the huge premium? Not everybody is happy with the concept. Puneet Khurana (51) who stays at Raheja Atlantis in Gurugram is sceptical. "They charged an insane amount as premium when I bought my flat in 2010 but they have not delivered on many of the promises made when they gave possession of the flat. While it is a beautiful apartment, we don't have basic amenities such as a clubhouse or 24-hour power backup. The construction quality is so poor that you can't hammer a nail into the wall," he says. "It is an old property and has been handed over to the RWA," says an executive from

Raheja Developers. Separately, Khurana also bought an apartment at DLF Capital Greens in 2011. While he has no complaints about the quality and fittings, he decries its customer service. "The builder had promised to hand over the flat it 4-5 years after the advance was paid but it happened only after 8-9 years. A court later asked the builder to compensate buyers," he

Builders everywhere continue to play truant on delivery dates, say most flat buyers. The situation has not really changed even after Rera, or the Real Estate (Regulation and Development) Act, 2016, was enacted. "I bought M3M Heights located in sector 65 in 2021 at ₹11,000 per sq. ft. The possession was supposed to be in October 2023 but we

PRANAY BHARDWAI/MINT

Premium realty check Buyers are willing to go with branded developers despite growing issues but the middle class is delaying purchase decisions. Location Project NCR **DLF One Midtown** Moti Nagar (Delhi) 53,000* 20,150 Godrej Tropical Isle Sector 146 (Noida) 26,560* 14,900 M3M The Cullinan 13,000 Sector 94, Noida Expressway 25,000 M3M Antalya Hills 9,250 Sector 79 16,000 **DLF Garden City** 14,000 6,950 Sector 93 Godrej 101 Sector 79 19,500 9,250 **DLF The Grove** DLF Phase 5, Park Drive 19,700 33,500 **Prestige Lavender Fields** 14,000 9,600 Whitefield-Sarjapur Road 14,000 8,950 **Brigade Sanctuary** Sobha Neopolis Panathur 19,500 11,850 Kanakia Silicon Valley Powai (Mumbai) 45,000 35,000 **Parimal Vaikunth** Balkum (Thane) 24,084 18,850 Shapoorji Pallonji Vanaha Bavdhan 10,000 8,150 Godrej River Royale Mahalunge 9,702 8,250 NCR: National Capital Region; MMR: Mumbai Metropolitan Region

Data for a 3bhk flat from 99acres.com; Carpet area prices for Gurugram and Bengaluru calculated by adding 30-40% to super built-up area prices



What then is the point in big devel-

if their projects are delayed or face

Saraf, founder & CEO of real estate

that top builders do not face issues,

but they are best positioned to sort it

Real estate prices are on a roll, but

supply, say experts. Ravi Shankar

to get the work done," says Saraf.

Rising premium

How to check property/developer Truth behind 'sold-out' project status status on Rera Go to the list of Visit the respective 'registered projects' state Rera website Go through Click on the Use the search bar PDFs of property you by putting property project details want to explore or developer name

▶ They get EoI forms filled up by interested parties ▶ A few brokers themselves book a good number

▶ This leads to 'sold-out' status on the launch date ▶ Cancellations and cheque bounces are common Eol: Expression of interest

Developers collect cheques in the run up to the

Singh, managing director-residential opers charging such high premiums transaction services, Colliers India, says people working with multinaquality issues, one may ask. Akhil tional or tech companies, start-up founders and non-resident Indians service provider Reloy, says, "It is not have enough liquidity to deploy in the real estate. This has created demand in the ecosystem. Supply, on the out. They can liaison with authorities other hand, is limited. "The new generation wants a great lifestyle which is environment-friendly and is backed by technology. To cater to this this is mostly driven by demand and

amenities that this generation seeks. These are fully furnished apartments, with premium fittings, and not the bare shell structures hitherto sold to buyers, who then had to furnish it," savs Singh.

Amenities add to the premium. "Prices do appear higher but one needs to understand that you get so many amenities. It is not an apple-toapple comparison," says Saraf.

While RERA has brought in more transparency and accountability, it has also added to the costs. Efforts at identifying and acquiring land parcels and rising construction costs due to an increase in the prices of raw materials also add to the premium. "Nobody can afford to delay a construction unless it is due to force majeure or change in rules. The developer will have to pay interest from the date of possession promised by the builder till the date of actual possession, as per RERA. The buyer can demand a refund with interest if the project is delayed. Developers have begun to price in this risk," Reshmi Panicker, executive director, land services and residential, Knight Frank India, says.

The missing middle

While high net worth individuals are able to afford premium apartments, the middle class-particularly salaried people—cannot afford the prices and is in a quandary. This segment is delaying its purchase deci-

Delhi-based Mohit Srivastava, 36, a business consulting professional, has been exploring the housing market for 3-4 years. "A basic apartment in Gurugram will cost you about ₹2 crore. Even if I manage to pay about ₹50 lakh in down payment, I would still be paying more than ₹1 lakh as equated monthly instalments. How will I bear my other monthly

expenses?" he wonders. There are additional costs apart from registration and stamp duties that a buyer has to bear. "When I rented a premium apartment in Gurgaon, I realized that the services of the plumber and electrician were too expensive if these were arranged by the developer. The maintenance cost ın itself could be more than ₹15,000 per month at some apartments," he

But such high costs are not a deterrent for the well-heeled who would rather be associated with a brand. Some people even compromise with the size of the apartment for the brand. "I chose to buy a 2bhk of 778 sq ft carpet area in Gurugram by Godrej Properties instead of a 3bhk by a mid-tier developer. The delivery is expected in 2026. I chose Godrej because I believe they will deliver on time and even if they delay it, the resale value will be better," says Prateek Pruthi (34), a treasury manager at an IT company,

and based out of Noida. Do your research

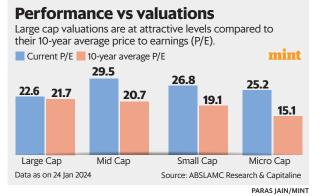
Experts say buyers need to thoroughly research the project that they are interested in, be it for investment or self-use.

(For an extended version of this story, go to livemint.com)



We welcome your views and comments a

WHY YOU SHOULD REMAIN INVESTED IN LARGE-CAPS NOW



n 2023, we saw risk being disproportionately rewarded. India's equity market had a photo finish in the previous calendar year, with the indices hitting all-time levels. In retrospect, the year belonged to the small & mid-cap stocks. The Nifty delivered 20% return during the calendar year and posted its eighth consecutive year of gains while on the Nifty Smallcap rallied 56% and the Nifty Midcap gained 47% during the same time. The rally was broad based, with three sectorindices—Nifty Realty, PSE & CPSE—rising more than 50% during the previous calendar year. On the other hand, only a handful of sector indices belonging to the banking and financial services sector underperformed during the same time. The Nifty Private Bank, Nifty Financial Services and Nifty Bank index gained 12-14% in 2023.

Valuations show that large caps are trading close to the 10-year average price to earnings (P/E) multiple whereas small and mid-caps are trading at a premium compared to their 10-year average price to earnings multiple. The P/E ratio is calculated by dividing the market value price per share by the company's earnings per share.

India's stock market is expected to grow in the long term albeit with some short-term volatility. The economic growth trajectory is expected to sustain above 6% going forward. The structural reforms, pick up in investments and capex along with political stability are key ingredients for markets to perform well in the long term. India likely to attract more foreign flows on the back of dollar weakness and the domestic economic outlook being relatively better than global economy. Traditionally, we have seen foreign money favouring large-cap companies with proven long-term track records. Also, the volatility across parameters has been on the lower side be it currency, interest rates, or event equity market performance. This could lead to higher premium for India as an investment destination.

For these reasons, the large-cap stocks could be attractive going

The economic growth trajectory is expected to sustain above 6%, going ahead

forward. There are other reasons too. One, the market capitalization share of large cap stocks is at the lower end of the spectrum at 67%. Two, the returns generated by the market over the long term has been more of less near the earnings growth picture. The Nifty earnings has compounded at 20% in the last three years and is expected to grow 15% in financial year 2025, Bloomberg data

shows. Finally, more than two thirds of the sector indices outper formed the Nifty in 2023 and 2022. I believe we could see a convergence of the broad outperformance of the last two years.

A large-cap fund is an open-ended equity scheme predominantly investing in large-cap stocks as per the categorization defined by the market regulator, Securities and Exchange Board of India. It is required to invest a minimum 80% of total assets in equity and equity-related instruments of large-cap companies. Further, large-cap companies are those that belong to the top 100 companies in terms of full market capitalization. These are the frontline companies of the country and are known for their proven track record and long-term growth trajectory. Large cap funds invest in such companies with strong fundamentals. Its also offers the fund manager to take limited exposure to mid-cap stocks.

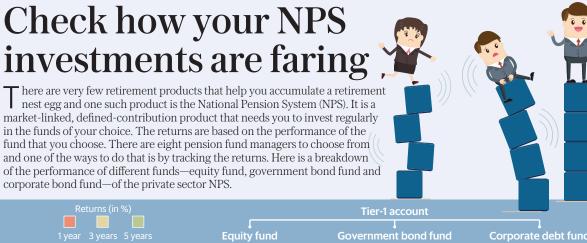
Talking about large-cap fund performance, we have seen the category deliver sustained returns over the years. Also, there are many advantages of investing in large-cap funds such as exposure to a diversified portfolio of frontline companies along with liquidity and easy entry or exit opportunities.

Moreover, the positive factors have been factored in by the market and any negative surprises could lead to a volatile environment for the markets. In such a case, one would be better off with exposure to large-cap names.

In conclusion, taking risks in 2024 may not be as rewarding as 2023. Mahesh Patil is CIO at Aditya Birla Sun Life AMC Ltd

Check how your NPS

nest egg and one such product is the National Pension System (NPS). It is a market-linked, defined-contribution product that needs you to invest regularly in the funds of your choice. The returns are based on the performance of the fund that you choose. There are eight pension fund managers to choose from and one of the ways to do that is by tracking the returns. Here is a breakdown of the performance of different funds—equity fund, government bond fund and corporate bond fund—of the private sector NPS.



are still waiting for it even as we have

paid full money," he says. Notably,

M3M Group is mired in a money

laundering case. "Our money is stuck

and we have no clarity if the posses-

One of the properties by Godrej

Properties—Godrej Summit in Guru-

gram-suffered from major quality

issues and the developer finally

offered to buy back all units from its

DLF and M3M Group did not

respond to emails from Mint.

residents last year.

sion will happen," says Khurana.

Returns (in %)			Tier-1 account							
	1 year 3 years 5 years		Equity fund		↓ Government bond fund			Corporate debt fund		
	Aditya Birla Sun Life Pension	24.90	16.18	16.11	8.61	5.01	8.22	7.41	5.47	8.25
	HDFC Pension Fund	23.70	16.69	16.57	8.26	4.68	8.15	7.37	5.69	8.44
Fund Manager	ICICI Prudential Pension Fund	28.36	17.96	16.82	8.30	4.72	7.97	7.41	5.48	8.00
	Kotak Pension Fund	26.15	18.01	16.86	8.72	4.92	8.13	7.32	5.32	7.42
	LIC Pension Fund	23.65	17.67	16.01	8.24	4.80	8.40	7.15	5.27	8.14
	SBI Pension Fund	24.25	16.05	15.40	8.56	4.73	8.01	7.22	5.35	8.04
	UTI Retirement Solutions	25.75	17.21	15.94	8.52	4.67	7.96	7.48	5.17	7.73
	Nifty 50 Total Ret		Return CCIL All Sovereign Bond-TRI CCIL Bon				ond Broa	id-TRI		
	Returns as on 2 Februay 2024;	25.94	17.68	16.96	8.21	4.45	7.67	7.28	5.55	8.67

Benchmark index

The return of the NRI homebuyer

FROM PAGE 10

demand, developers are reducing the

size of the apartments but providing

EMOTIONAL CONNECT

Senior living projects, too, are seeing big interest from NRIs, particularly during and since the pandemic. In 2022, Morley Muralidhar, who has lived in Raleigh, North Carolina, for 40 years, bought a three-bedroom apartment in Seattle-headquartered Columbia Pacific Communities' retirement living project, 'The Virtuoso', in Bengaluru.

Muralidhar, 73, is now planning to sell the two apartments he had bought in Bengaluru in the past, mainly due to high maintenance charges and the complications in managing them.

ing, but we want to spend more time in India every year.

V. Sivakumar, director, Columbia Pacific Communities, noted that there are two target groups: those who have worked overseas and want to return, and those who want to

Source: Npstrust.org

be part of India's growth story. The company, which runs such facilities in Bengaluru, Chennai, Coimbatore and Kanchipuram, now plans to enter Pune and Kerala, which attract a lot of NRI

According to a survey published by NoBroker in November,

of NRI buyers are from the UAE and the US, with 37% working as IT/tech-Are speculators back, too? nology pro-

investor interest.

the majority

fessionals. Around 29% of NRIs showed interest in buying property in

"My wife and I are still work-Bengaluru. Our roots are in India," he said.

The year gone by witnessed the highest capital appreciation in the last decade, and NRI investors didn't want to miss the upcycle. "Around 60% of NRIs are buying properties of ₹80 lakh and above. Around 40% are buying for

investment and 60% for the family in India or for later. Pre-covid, NRIs were scared to invest and there was no movement in property prices, but that has changed," said Saurabh Garg, co-founder and chief business officer, NoBroker.

The return

of investors

including

NRIs, in mar-

kets such as

NCR's Guru-

gram, which

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sharp rise in

prices, leads

to the gues

The return of investors, including NRIs, in markets such as NCR's Gurugram, which has seen a sharp rise in prices, leads to the question:

tion:

speculators back, too? In DLF's earnings call in January, an analyst said investors in its project, 'Arbour', launched a few months ago, are already looking to sell their apartments. Secondary sales in the project now command a pricing premium. Is that worry ing? Ohri responded saying 5-10% of the stock is up for trading every year, which is

not alarming. The current market conditions offer an opportunity to make short-term gains. Investors who book at the pre-launch stage wait for a few quarters for prices to increase, aiming to exit with

a gain. However, Amit Bhagat, MD and CEO, ASK Property Fund, argued that this is not an inves tor's market since there is a 5% GST levy on under-construction projects in addition to stamp duty. Except for plotted projects, many are driven by

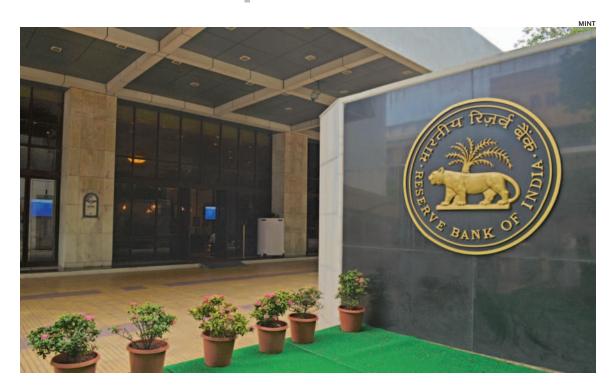
end-users, he noted. However, due to low inventory in markets such as Gurugram and Noida, there is a fear of missing out, which has brought back long-term investors, especially NRIs, Bhagat added.

Can such investors make adequate compound returns? For now, the outlook is positive and demand continues to be strong.





OUR VIEW



RBI could signal scope for rate cuts in 2024-25

An early policy pivot is unlikely under near-term price pressures, but a shift in policy stance could set the stage for rate cuts next year—ideally in sync with a private investment revival

ighter fiscal control than expected by the government has given India's central bank one less reason to worry as it meets this week to review monetary policy. With the Centre's deficit projected to move faster down its glide path, the likelihood of spending-driven price pressures upsetting the Reserve Bank of India's (RBI) apple-cart has fallen a bit. The budget has pegged the central deficit in 2023-24 at 5.8% of GDP, lower than estimated initially. Further tightening to 5.1% has been pencilled in for 2024-25, before it is shrunk to under 4.5% the following year. Looser purse strings could have made RBI wary of a premature policy pivot. But with state spending kept in better check, the central bank would be assured of a fiscal policy favourable to its job.

That said, retail inflation climbing to 5.7% in December will keep RBI's gaze fixed on price stability, the mandate it must meet to score a key credibility win. Given its commitment to Arjuna-like accuracy, it would need price escalation held at—or around—4% year-on-year for a stretch. This means borrowers must display patience and not expect an imminent easing of monetary policy. What the budget plan could advance, however, is a much-awaited shift in stance from "withdrawal of accommodation," a reference to pandemic-time easing, to "neutral." Should RBI's latest data readings prompt confidence that its efforts since mid-2022 have given it a handle on price levels (note that core inflation has been easing), then such a switch is within the realm of possibility this week. If done, it would raise anticipation of policy rate cuts at some point in 2024-25, as it would formalize inflation as a receding threat and economic growth as an equal consideration. Of

course, this would depend on RBI's assessment of inflationary factors. Crude oil, for one. While US hydrocarbon supply has helped keep global prices stable, a flare-up due to the crisis in West Asia can't be ruled out. Prices are back above \$80 per barrel and even the budget math could get hit by a lasting upshoot. Meanwhile, food prices remain subject to volatility. So core inflation—shorn of fuel and food, i.e.—having eased is incomplete comfort. What RBI's policy panel might opt for, then, is inflation-fighting accuracy as a priority over risking a lost chance of achieving 4%. Hasty easing could undo a yearand-a-half's deployment of various tools. Perhaps RBI can draw comfort from the US Fed's apparent wait for confidence in achieving its 2% target before it eases credit in America. Given how the Fed-funds rate affects capital flows, a measure of synchrony is useful in tightening cycles, but less so the other way round.

What makes space for an Arjuna-worthy shot at 4% by RBI is the Indian economy's brisk pace of expansion. Several forecasts suggest that 7%-plus real GDP growth is sustainable, even though global headwinds persist and geopolitics can deliver shocks. In an ideal scenario, price stability would be achieved sooner than current forecasts indicate, letting RBI calibrate its actions in sync with—and in support of—a revival in private investment that the Centre is optimistic could occur in 2024-25. With the Indian state as our big investor, rate sensitivity is not an issue, but for private players to dust off plans and invest in expansionary projects, real capital costs would have to be kept low on a base of price stability (and expectations thereof). This week's big question, though, is whether RBI deems its covid-easing reversal finally over and done with. Is it time, i.e., to go neutral?

MY VIEW | TIGHTROPE WALK

Even street gigs may have useful business lessons to offer leaders

An act by two enterprising street performers in Milan is a splendid example of business success



RAGHU RAMAN
is former CEO of the National Intelligence
Grid, distinguished fellow at Observer
Research Foundation and author of
'Everyman's War'

ravel is a powerful learning tool.
Especially if shaped by design
experiences in Milan, which is
globally famous for design. Last week, I
visited Bocconi university, Alma the
Italian culinary school, AC Milan, ENI,
Ferrari, the Italian Railways and Ducati,
among others. I came back with an
enriching set of stories and a realization
that while companies may operate with
different models, successful ones seem
to have common elements. But let me
begin with the story of two entrepreneurs I met on the streets right next to
the Duomo, Milan's iconic cathedral.

These 23-year-old students of physical training and nutrition, Mattia and Samuele started by placing a blaring boombox in the middle of the tourist spot's crowded paths, pumping out catchy numbers and stopping passersby, mostly by performing acrobatics, break dances and funny set-pieces. There was raunchiness in their patter, but within acceptable levels so that parents with small children (their main target audience) could join the laughter.

Next, they drew four girls one by one into the centre to participate in the act. That's not easy, walking up to a shy girl who might be a tourist and bringing her into the middle of a crowd. Even with an encouraging mother (whose incentive is a memorable holiday video), that's not easy. And they have to get it right the very first time, because if the first 'early

adopter' refuses, the next one becomes much harder and this act just doesn't work without volunteers.

The two youngsters then proceeded to enact their 'value proposition' in a sort of ham-handed style. Mattia said he intended to entertain us by jumping over all four lined up girls, an impressive jump, given the distance and cobble stones of Duomo Square. The jumper cleared space in the by-now-sizeable crowd for a run-up for this jump, while Samuele instructed the girls to stay still and started rousing the crowd with loud chants and cheers and upping the vol $ume\ of\ his\ boombox.\ Then\ the\ jumper$ began his run-up amid the noise of a crowd that seemed excited to watch this drama (except perhaps the girls' parents who by now were too invested to withdraw). As he came hurtling down, the jumper missed his step, lost control and crashed into a group of young women in the crowd, shocking everyone. Then he began laughing. Turns out it was just a prank and there was a palpable release of tension, but also some lingering fear because he had shown what could happen if the jump went wrong.

Mattia then walked back to his run-up mark slowly, and at that very moment Samuele took out a hat to pass around for money. There was a decent collection, with most of the contribution coming from the parents of the four 'participants' in the act. And then, in a burst of raw energy, Mattia sprinted towards the lined-up girls and leapt cleanly over them with just inches to spare, much to the relief and applause of the crowd. And more money.

As it happens, Mattia is also an acrobat for Scala, the Italian theatre, and a stuntman for movies. Samuele is the first Italian to participate in the breakdance Olympics held in Brazil (yes, there is such a thing).

What struck me about this street act is that it involved the entire cycle of an entertainment business. The 'business owners' had to obtain the requisite permissions from the municipality. They

had to engage and attract a global target audience, recruit employees on the fly with literally no remuneration other than recognition and fame. They had to treat them with empathy and respect. They also created a storyline, building up tension and getting the crowd invested in their plot's success. They then enacted a false near-disaster to rachet up the drama, and finally delivered on the customer promise of a highstake entertainment act—and only received payments from satisfied customers at the end of it. As Samuele told me later, unlike the theatres where customers have to pay first and then consume the fare, he found it far more rewarding to earn his income from satisfied customers, and that too at voluntary multiple price points.

These two entrepreneurs are running a skunkworks self-internship. They are funding their education while gaining valuable experience of customer interaction and public speaking, all of which is helping raise their self-confidence and the tenacity required to sell an idea to an international audience. They are learning how to network, travel the world for shows and contests, build relationships and spot opportunities.

Companies often look towards marquee corporations and case studies for inspiration and learning. But perhaps an equally valuable skill is the ability to glean knowledge from any well-run and ethical business operation. The support staff of many corporates have similar side-gigs going. While they may not be performing acrobatics, they hold multiple jobs or run skunkwork projects for income augmentation. Corporates in search of talent should also value such competence beyond the academic records of job candidates. Because skills honed engaging harsh audiences on hard cobblestones will always beat those picked up in air-conditioned

And in case you want to meet these two entrepreneurs, you will find them @badmatty23 and milord142_

10 PEARS AGO



JUST A THOUGHT

What do you need to start a business? Three simple things: know your product better than anyone, know your customer, and have a burning desire to succeed.

DAVE THOMAS

THEIR VIEW

Educate retail borrowers as a risk mitigation project

DEEP MUKHERJEE



is a quantitative risk management professional and a visiting faculty member on risk management at IIM Calcutta.

he Indian banking system's bad-debt level is the lowest in over a decade, but the sector's regulator, the Reserve Bank of India (RBI), is ever vigilant. It has spotted fault-lines in unsecured retail lending. Specifically, small ticket personal loans (STPL) with ticket sizes below ₹50,000 are showing at least 2-to-3 times the delinquency levels of other retail loans. To mitigate this risk, RBI has so far focused only on lenders, which are now expected to keep higher equity levels for all unsecured consumer loans. However, RBI may have missed out on crucial stakeholders in this exercise: STPL borrowers. It is doubtful whether such loan-takers, many of whom have benefitted from financial inclusion only recently, are fully aware of the limits of their debt-servicing ability. The deluge of STPL loans made available by a subset of lenders may lead many of them to over-rate their ability. Besides, they may not be aware of the consequences of a damaged credit profile. It is here that RBI could step in with an awareness campaign. After all, it is the loose lending practices of some players that have raised the risk, and not the country's financial inclusion drive.

A stitch in time: RBI has run awareness campaigns for customers on issues ranging from grievance redressal to fraud prevention. The time is ripe to sensitize borrowers to the problem of over-indebtedness and the importance of a good credit profile. Many borrowers are swamped with loan offers, even for impulse purchases, and some of them may end up taking on more debt than they can handle. While an over-abundance of short-term credit supply may allow them to roll over their loans, at least some are only a single shock away from default. If we see a widespread surge in retail pay-back failures, damaged credit profiles could undo the achievements of financial inclusion.

Credit access is a challenge for borrowers with poor credit scores. Plus, there may be emerging socio-economic implications. Increasingly, employers are requesting prospective employees to share their credit reports. In some cases, these are sought even for matrimonial alliances.

Financial inclusion is not the issue: A narrative has emerged that banks and large non-bank financial institutions do not easily lend to loan applicants who do not have a credit-bureau record. Such individuals are called new-to-credit (NTC). This narrative is an exaggeration, though. Established lenders do lend to NTC-clients. Loan decisions in their case requires many more human touch-points apart from financial information to assess their debt-

servicing ability and willingness. This could take days instead of hours, as is usually the case with loan applicants who have a long bureau record.

As such, NTC borrowers do not exhibit higher delinquency rates than an average borrower with a credit history. Yet, credit risks would emerge if overenthusiastic lenders jump forth to underwrite NTC borrowers within innutes

without suitable techno-analytical capabilities and guard-rails.

Alternate data is filling gaps: Most established lenders have been able to maintain a balance on the risk-growth tightrope of retail lending, thanks to alternate data. With the consent of customers, lenders can access

plenty of data on them for loan approvals.
Account aggregators are playing a role in gathering information such as bank statements, while telecom usage bills also come in handy and other indicators of behaviour can be captured via mobile phone apps.

A few lenders are found to be doing a good

public campaign
to help Indian
borrowers work
out the level of

job of leveraging alternate data for deciding on NTC loans. Such players have access to machine learning (ML) models that are explainable and stable, although model-based lending decisions need to be reviewed diligently and the models kept updated.

debt they can

safely service

the models kept updated.

Why should RBI step in?
The competence shown by a few lenders cannot be generalized across the industry. Several lenders

are found to be following worrisome practices. Among their minor problems is the deployment of black-box models that use hundreds and sometimes thousands of variables to assess credit risk, with little understanding of how most variables impact the measurement. In a bid to put

in exotic variables, some are using metrics

that border on biased opinions as opposed to empirical facts. The presence of specific social-media apps on the mobile phones of borrowers, for example, has been known to impact risk scores. Models also exist that take into account the morning-alarm time set on people's phones. Lack of statistical rigour leads to counter-productive risk models. Conventional risk factors include bounced cheques issued by applicants, low average bank balances and credit-bureau flags raised for borrowers who have taken out too many loans in the past 3-6 months; these are used by saner models.

Next is the relentless hard-sell strategy adopted by some players. Easy availability of credit, often driven by badly designed risk models, allows weak borrowers to pay off one loan with money received from another. Sometimes, it's the same lender that ends up giving top-up loans. However, loan evergreening is often a sign of borrowers having taken unsustainably heavy debt burdens.

Credit deterioration is a direct outcome of such questionable risk practices. Thus, RBI must educate borrowers on how best to estimate their debt-servicing ability and not over-borrow. No matter how strongly RBI pushes lenders to limit lending, it cannot improve the behaviour of all lenders.



GUEST VIEW

Breathing bad: A lung surgeon's prescription for our air pollution

Every city needs data-driven pre-emptive interventions to safeguard the air we share as a matter of collective responsibility



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very breath we take holds the potential for life or disease, and as a lung surgeon tracking and treating respiratory diseases, I am a witness to the silent war waged within our bodies on account of the toxic air we breathe. Air pollution is not merely an environmental concern; it is a public health crisis of colossal proportions. Globally, every year it claims at least 7 million lives. To put this number in perspective, 7 million is roughly the Worldometer tally of the entire covid pandemic's death toll (though the actual number may be higher). The spectre of pollution looms over every stage of life, with links to diseases ranging from cancer and asthma to heart disease and dementia. Despite its catastrophic toll, 99% of the world's population resides in areas where air quality exceeds World Health Organization (WHO) guidelines. On top of it, the economic costs of air pollution related health impacts are tremendous, amounting to over \$8.1 trillion, or 6.1% of global GDP, in 2019.

India, with its burgeoning urbanization, is grappling with a dire air quality crisis. Over 80% of our cities bear witness to recurring spells of hazardous air. The National Clean Air Programme (NCAP), launched in 2019, strives to combat this menace and had set an ambitious target of reducing PM2.5 pollution by 20-30% by 2024. In 2022, the NCAP aim was extended to 2026, by when it's aiming for a 40% reduction in pollution levels from the 2017 levels. However, the battle against air pollution extends beyond governmental initiatives; it requires a collective, conscientious effort by each city, every policymaker and each citizen. As cities evolve, so must our strategies for combating the adverse health effects of pollution.

This surge in air pollution demands a paradigm shift in the approach taken by Urban Local Bodies (ULBs) to safeguard public health. While drawing inspiration from global initiatives, particularly London's Air Quality Action Plan, the focus should be on tailoring these strategies to suit the unique challenges faced by Indian cities. The first and foremost is the need for accurate data. This would mean calling for city-wide air pollution monitoring infrastructure. Real-time sensor-based technology allows us to capture local nuances, identify pollution hotspots and enable prompt interventions.

In addition to the air-quality data, we need health-impact data for any meaningful intervention. This would be in the form of pollution and health vulnerability mapping and information on hotspots that are more prone to poor air quality and its adverse effects. That said, data without a strategy for action is of no use. So, authentic data must be coupled with action: for example, the development of a disease calendar using the environmental and health data that would empower



VIEWS

cities to allocate resources optimally and safeguard vulnerable areas in specific months of the year.

Communication becomes the lynchpin in this battle. Transparent dissemination of real-time pollution and health data through various channels, from digital billboards and newspapers to social media platforms, fosters public engagement. The information disseminated on air quality should not be restricted to displaying AQI numbers; rather, it should be coupled with clear health advisories that make the numbers relatable to the public without letting a sense of apathy set in. Our air-quality messaging should shift from merely cautioning people against poor air quality to showcasing the benefits of clean air on good days and fostering behavioural changes through public health campaigns, like those against tobacco and covid.

Another much neglected and yet important piece of the puzzle is the need to upgrade our health centres for targeted services to ensure adequate care is provided to those who suffer from the adverse health impacts of air pollution. Hospitals and health centres should be prepared to respond to patients whose health is impacted by polluted air, our healthcare workforce should be educated to make sure they factor in the history of exposure to poor air, including levels of household or occupational risk, while diagnosing a disease and prescribing treatment. A remarkable example of this is the recent decision of Great Ormond Street Hospital in London to "look at home air pollution when diagnosing illnesses." Hospitals and other health facilities should be at the forefront of monitoring air quality and disseminating evidence-based

information to the public. In this aspect, I am proud of the efforts taken by my own department at Medanta, Gurgaon. In 2022, we launched the Medanta Institute of Research and Advocacy for Clean Air and Health (MIRACAH) with the objective of working "towards advocacy, training and research on air pollution and health." Our belief is that any health infrastructure must not merely respond, but proactively protect citizens from the health hazards of the air we breathe.

Finally, we must address the root cause of poor air quality in our cities, and this means ensuring strict compliance with emission norms, be it for polluting industries, waste management or road vehicles. Importantly, we must avoid propagating false and end-of-pipeline solutions that often yield no results and are a huge burden on the public exchequer. Air pollution is not a technical problem that only needs smokestacks and tailpipes fixed, but a human health problem that needs a different perspective and approach to solutions.

The health of our cities hinges on decisive action. Cities must seize this opportunity to democratize data, engage communities and place health at the core of policy planning. As a lung surgeon on the front-lines, I implore our cities to breathe life into these strategies, not just as plans on paper, but as the blueprint for a breathable, vibrant future. The battle against air pollution is not just a policy matter; it is a fight for the very air that sustains our existence. Let us rise to the occasion, recognizing that each breath is a gift and safeguarding the air we share is a matter of collective responsibility. The time for action is now.

MINT CURATOR

Elon Musk should ensure that Neuralink is more transparent

A vision of brain implants for the healthy raises ethical questions



FAYE D. FLAM
is a Bloomberg Opinion columnist covering

hen researchers at Elon Musk's Neuralink implanted a chip in someone's brain, they were working under a US Food and Drug Administration (FDA) clearance. But that doesn't mean this experiment was safe or ethical. FDA permission only extended to willing volunteers with severe paralysis, like quadriplegia or ALS. But when Musk announced in an X post that the company had carried out the procedure on its first $subject, he \, didn't \, specify \, which \, condition$ the person suffered, how severe it was, how this patient gave consent, what benefit the doctors hoped to achieve, or whether the implant had helped the patient.

This secrecy creates an ethical problem. To advance, medical science must take some risks, no doubt, but society and the scientific community limit those risks with rules and ethical standards. Ethicists can't say if Neuralink's experiments are within those bounds. Musk's X post did not give enough information.

In principle, an implant could restore the ability to communicate in someone unable to move or speak. Earlier experiments by other researchers have enabled people to move a cursor or robotic arm by thinking—the electronic device was able to translate brain activity into usable signals.

Musk has said that his ultimate goal is to equip the public with brain implants that enhance our cognitive abilities and help humans keep up with AI. It's possible that the road toward these grandiose visions will channel money and expertise towards technology that can help the most severely disabled members of society, but it's also possible someone will be harmed or killed.

In 1999, researchers at the University of Pennsylvania had secured FDA clearance for human experiments with early gene therapy. They accidentally killed an 18-year-old volunteer named Jesse Gelsinger. That experiment was way more transparent than Musk's endeavour. Other implant experiments to restore function and communication to the profoundly paralysed have also been more transparent.

The chip Neuralink developed is very different from existing designs. As described in detail last year by Ashlee Vance, the quarter-dollar-coin-sized implant has hundreds of tiny electrodes strung along a series of flexible threads and replaces cumbersome wired connections to implanted batteries with wireless ones. The device can be inserted using a specially designed robot. But its innovative features doesn't mean it'll work better than existing designs when implanted in humans.



Musk has not yet revealed key details of his company's human implant

In my column on non-invasive brain imaging studies last year, I reported that researchers told me they hoped to help people with a terrifying condition called locked-in syndrome, which can happen from the degenerative disease ALS or after an injury or stroke. People suffering from such conditions deserve to benefit from new technology, but they also deserve safe, ethical and transparent experiments. After the patient died in the 1999 gene therapy trial, investigators found that researchers had ignored warning signs of unexpected inflammation and rushed ahead anyway. They were apparently in a race for scientific fame and fortune.

Musk seems to be in a race not only to beat rivals developing other implants, but to stay ahead of potentially hostile AI. But at this point, the nature of any threat posed by AI is not understood. It's also not clear there would be a benefit to implanting chips in thousands or even millions of healthy people's brains.

That Musk's motives do not seem aligned with the best interests of Neuralink's experimental subjects is another reason medical ethicists are expressing doubts. New York University medical ethicist Arthur Caplan noted that reporters uncovered examples of botched Neuralink experiments that caused pain and suffering in monkeys.

Law professor and ethicist Henry Greely, director of the Stanford programme on neuroscience and society, said it's common for private firms to be secretive about drugs and medical devices, but that secrecy is not in the best interest of patients. He considers Neuralink's invasive brain procedure particularly worrisome.

The Silicon Valley ethos of 'move fast and break things' has generally failed in healthcare, said Greely, who told me he has visited the Neuralink headquarters and found it a chaotic place. He's also doubtful about Musk's visions for endowing humans with the capacity to communicate directly through brain activity. The unfiltered nature of such conversations might be uncomfortable. Elon Musk may dream of a day when people are directly wired into the internet and each other, but most of us do not. The future of brain implants isn't one of super-productive cyborgs, but of restoring basic human functions to people who have lost them. **©BLOOMBERG**

MY VIEW | IT MATTERS

A skin-tone bias lingers from early days of photography

SIDDHARTH PAI



is co-founder of Siana Capital, a venture fund manager.

s an amateur photographer, I have long been interested in the interplay of light while making images, especially of the human face. I had long thought that the medium of film, which I used from the 1980s and through the first decade of the 21st century, and the digital sensors I used thereafter were unbiased recorders of light (or the lack thereof) and of colours and their interaction with light.

Today's modern camera sensors use a Bayer filter (named after its inventor Bryce Bayer) to register pixels as shades of red, blue or green (bit.ly/3SOJJQk). The combination of colour that each pixel gives off in relation to its neighbouring pixels results in photographs that accurately represent colour. White, which reflects almost all light that falls on it, registers as white, and black, which absorbs a lot light, registers as black. The logarithmic average of the two polar ends of this colour range (black to white) registers as 18% grey, which is the standard used by most photographic light-meters.

I have written before about the problems of facial recognition technology, especially with respect to intentional biases (such as perpetrated by China's government on its own citizens) as well as unintentional ones that have found their way into it. These problems have proven so intractable that in 2020, three American Big Tech companies announced that they would pull back their facial recognition programmes. Amazon, IBM and Microsoft all said that they would either cancel their initiatives or place holds on police departments using their algorithms to identify people.

Many observers had then welcomed it. As the author of an article in *Forbes* (bit.ly/3Us-Vugl) said: "I don't think we can overstate the importance of IBM, Microsoft and Amazon and their roles in influencing other tech companies to take a stronger stand on human rights and anti-discrimination.... Let's hope other tech companies start screening their technology through similar human rights and anti-discrimination glasses and follow their lead."

A review of that technology was prompted by a startling set of findings. For instance, in mid-2018, Rekognition, Amazon's open application programming interface (API) for facial recognition made news with its results on a test run by the American Civil Liberties Union (ACLU). It test-scanned the faces of all 535 members of US Congress against 25,000 public mug-shots (of arrested people and/or criminals). None of the members of Congress was in that set of photographs, but Amazon's system threw up 28 false matches,

with obvious implications. At the time, Amazon said that the ACLU's tests were run at its default confidence threshold of 80%, and not at the 95% that it recommends for law enforcement, where false identification can have serious consequences. Such nuanced arguments are passé. Rekognition and others like it were withdrawn for a while.

My impression was that these biases were due to faulty data sets fed to facial recognition systems, and in the case of racial discrimination, programmer bias against non-Caucasians. To me, the camera, whether film or digital, was an impartial observer that simply recorded the truth. But I was startled to find recently that I was wrong. Richard Dyer, in

a 1997 book, *White* (Routledge), includes an essay on how the development of films and early photographic techniques used for lighting were contributors to this bias right from the early days of photography.

Initially, photographic films were orthochromatic, sensitive to blue and green light

Perhaps Al can

help resolve a

bias that has

survived into

the digital

era of facial

recognition

but blind to red. This technical limitation meant that lighter skins were rendered in more flattering tones, while darker skins appeared unnaturally dark and lacked detail. The fact that "white" skin isn't really white but is a form of pink meant that this (lighter) tone of red was not reproduced faithfully on orthochromatic film. Dyer highlights how these early photographic biases were not merely technical flaws, but

were embedded in a socio-cultural context that favoured lighter skin. Early photographers found ways to correct for this, including by using heavy make-up on their human subjects as well as carbon arc lights instead of natural light, which made fair complexions appear "whiter." Dyer also attributes a colonial bias to it, with non-Caucasians seen as "the other." This was perpetuated by film development processes that catered to Caucasian subjects. "Shirley cards," used by photo labs to calibrate skin tones, featured a Caucasian woman to set standards for colour balance and contrast, but it did not account for a diverse range of skin tones.

The implication is clear: Photographic technology was developed with a specific demographic slice in mind.

Orthochromatic film was in general use from roughly 1873 till about 1906, when panchromatic black-and-white film (which could also register red light) was invented. It took some years before panchromatic films took hold and the partially blind version became a thing of the past in black-and-white photography. The bias crept up again in the 1960s, when colour film came into widespread use but the standards used for its product development were again focused on the skin tone of Caucasian subjects.

Dealing with a bias this insidious is no small task. Merely stopping work on facial recognition is not the answer. We need some combination of regulation, data-set cleaning and inclusivity-oriented technological advances to eliminate this bias (hopefully with the help of Artificial Intelligence).

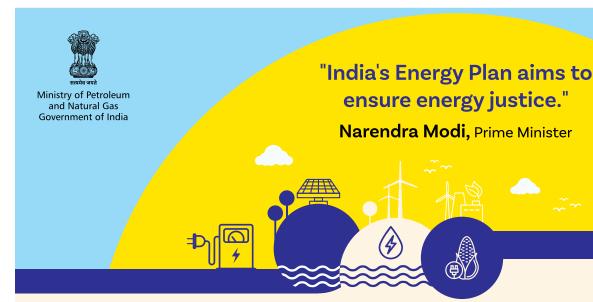




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